

# ENTERPRISE RISK MANAGEMENT

Better decision-making through fact-based management.

THE POWER OF BEING UNDERSTOOD  
AUDIT | TAX | CONSULTING



## The need for an enterprise view of risk has never been greater.

Today's organizations are more complex than ever before. Thanks to advances in information technology, risks travel and multiply faster than ever, reverberating in the echo chamber known as social media. In addition, the business landscape is more complex with disruptive technologies and competition. As a result, organizations have less time to respond to threats and seize emerging opportunities, and must become more proactive in identifying, assessing and managing risk.

When tailored to your organization's unique DNA, effective enterprise risk management (ERM) practices allow you to have more productive conversations about what is really important. When ERM is done right, you are able to overcome individual and functional bias, establish an understanding of the degree of risk the organization is willing to take based on vision and strategy, and allow members of the organization to manage towards common goals and a desired risk culture.

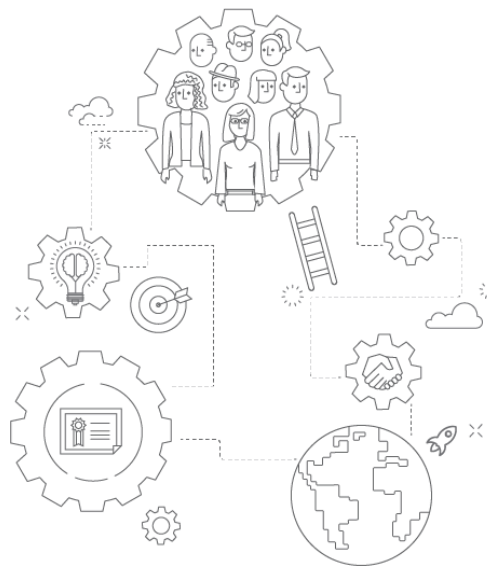
## Our ERM approach fits your unique needs.

We view ERM not simply as means to compliance, but more as a value-added discipline and asset to the organization. Our approach is tailored to your industry needs, which means having a deep understanding of the issues, trends, and unique opportunities and challenges you face. We include practical ERM elements from leading frameworks, including COSO ERM and ISO 31000, considering aspects of governance, culture, and risk processes that effectively enhance the taxonomy of risk to take advantage of the many things your organization is likely already doing. Through the use of data analytics, we can provide management and board with the information necessary to make timely, informed decisions towards enhancing organizational performance. Because ERM looks different at every organization, our ability to help you is designed to fit your unique needs. Our ultimate goal is to help your organization enhance your ability to discuss opportunities and threats in a way that will sharpen your insights into strategy-setting and operational execution.

### If you already have ERM

We can help you optimize your program and get past common hurdles that organizations face, including enhancement of risk identification and assessment processes.

Services include:  
Gap assessment of your existing ERM program and a detailed project plan and roadmap that can take you to your desired state;  
Refinement of key ERM approaches, e.g., risk appetite and key risk indicators, more effective reporting and monitoring, and culture alignment;  
Software needs analysis and selection for governance, risk and compliance (GRC);  
ERM maturity review;  
Risk culture review.



### If you don't have ERM

We can help you with the fundamentals, which include communication with leadership, board and oversight committees, and teams. Our capabilities model applied against ERM frameworks helps us work with you to determine the most effective level of ERM for your organization.

Services include:  
ERM implementation and support;  
Risk management capability review;  
Enterprise risk assessment.

Contact our office for an immediate response.

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