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ILLUSTRATIVE GENERIC IFRS FINANCIAL STATEMENTS

[Illustrating early adoption of IFRS 18]

KENYA LIMITED

ANNUAL FINANCIAL STATEMENTS AND REPORTS

FOR THE YEAR ENDED 31ST DECEMBER 2025

Note 1:	***This document provides an illustrative set of individual financial statements for a private company prepared in accordance with IFRS Accounting Standards (IFRS) and the reporting requirements of the Kenyan Companies Act for accounting periods beginning 1st January 2025 that has opted to adopt IFRS 18, Presentation and Disclosure in Financial Statements, early.*** ***These illustrative financial statements are intended for use by the staff of RSM Eastern Africa LLP and its clients only. They are not an interpretation of IFRS and, where necessary, reference should be made to the specific standards. The presentation format is not the only acceptable form of presentation and other forms of presentation may be acceptable provided that they comply with the presentation and disclosure requirements of IFRS.***
Note 2:	***The following standards are not covered in these illustrative financial statements:*** ***- IAS 20 Accounting for Government Grants and Disclosure of Government Assistance*** ***- IAS 26 Accounting and Reporting by Retirement Benefit Plans*** ***- IAS 27 Separate Financial Statements*** ***- IAS 28 Investments in Associates and Joint Ventures*** ***- IAS 29 Financial Reporting in Hyperinflationary Economies*** ***- IAS 33 Earnings Per Share*** ***- IAS 32, IFRS 7, IFRS 9 Financial Instruments*** *- Complex financial instruments and hedge accounting* ***- IAS 34 Interim Financial Reporting*** ***- IAS 41 Agriculture*** ***- IFRS 1 First-time Adoption of International Financial Reporting Standards*** ***- IFRS 2 Share-based Payment*** ***- IFRS 3 Business Combinations*** ***- IFRS 5 Non-current Assets Held for Sale and Discontinued Operations*** ***- IFRS 6 Exploration for and Evaluation of Mineral Resources*** ***- IFRS 8 Operating Segments*** ***- IFRS 10 Consolidated Financial Statements*** ***- IFRS 11 Joint Arrangements*** ***- IFRS 12 Disclosure of Interests in Other Entities*** ***- IFRS 14 Regulatory Deferral Accounts*** ***- IFRS 16 Leases -*** *sale and lease-back transactions, lessor accounting for finance leases* ***- IFRS 17 Insurance Contracts*** ***- IFRS 19 Subsidiaries without Public Accountability: Disclosures***
Note 3:	***Each item in the illustrative financial statements is referenced (on the left) to the applicable requirements of IFRS and the Kenyan Companies Act. The following reference format has been used in this illustration:*** ***IAS 2-36(a): refers to International Accounting Standard 2, paragraph 36(a)*** ***IFRS 7-21: refers to International Financial Reporting Standard 7, paragraph 21*** ***CAs653: refers to the reporting requirements in section 653 of the Kenyan Companies Act*** ***BP: refers to best reporting practice adopted in Kenya*** ***DV: disclosure is voluntary***
Note 4:	***Text in bold italics within square brackets ([…]) represents guidance that does not form part of the Illustrative Financial Statements.***
Note 5:	***Included as an Appendix to the illustrative financial statements, but not part of them, is a summary of new and revised Standards and Interpretations for 2025.***

CONTENTS

IFRS 18-25 ***[If supplementary information, such as a detailed schedule of operating expenditure, is to be included, it should be made clear that it does not form part of the audited financial statements.]***

IFRS 18-11 ****[In these illustrative financial statements, the titles required by the Kenyan Companies Act have been used.]***

CAs654(1)	**Board of directors**	………………………………..
		………………………………..
		………………………………..
		………………………………..
		………………………………..
BP	**Company secretary**	……………………………….
		……………………………….
		……………………………….
	Registered office	L.R. No. ……………………..
		…th Floor, …………. Building
		…………………. Street/Road
		P.O. Box ……………….
		Nairobi,
		Kenya.
	Independent auditor	RSM Eastern Africa LLP
		Certified Public Accountants
		………………………………..
		………………………………..
		P.O. Box ……………….
		………………………………..
		Kenya.
BP	**Principal bankers**	………………………………..
		………………………………..
BP	**Legal advisers**	………………………………..
		………………………………..

CAs653 The directors submit their report together with the audited financial statements for the year ended 31st December 2025.

Incorporation

The Company is domiciled in Kenya where it is incorporated as a private company limited by shares under the Kenyan Companies Act. The address of the registered office is set out on page 1.

Directorate

CAs654(1) The directors who held office during the year and to the date of this report are set out on page 1.

CAs654(1) **Principal activities**

The principal activities of the Company are the sale and installation of electrical equipment.

Recommended dividend

CAs654(3) The directors recommend the approval of a final dividend of KSh xxx,000 (2024: KSh xxx,000).
[Or]
The directors do not recommend the declaration of a dividend for the year.

Business review

CAs655(3) ***[This section shall include: (a) a fair review of the company's business; and (b) a description of the principal risks and uncertainties facing the company. It should be a balanced and comprehensive analysis of the development and performance of the business of the company during the company's financial year and the financial position of the company at the end of the year, consistent with the size and complexity of the business.]***

CAs655(6) ***[The review should include (to the extent necessary for an understanding of the development, performance or position of the company's business): (a) an analysis using financial key performance indicators; (b) if appropriate, an analysis using other key performance indicators (including information relating to environmental matters and employee matters); and (c) references to, and additional explanations of, amounts included in the company's annual financial statements.]***

Statement as to disclosure to the Company's auditor

CAs657(2) With respect to each director at the time this report was approved:
(a) there is, so far as the director is aware, no relevant audit information of which the Company's auditor is unaware; and
(b) the director has taken all the steps that the director ought to have taken as a director so as to be aware of any relevant audit information and to establish that the Company's auditor is aware of that information.

CAs725 **Terms of appointment of the auditor**

[Name of audit firm] continues in office in accordance with the company's Articles of Association and Section 719 of the Companies Act. The directors monitor the effectiveness, objectivity and independence of the auditor. The directors also approve the annual audit engagement contract which sets out the terms of the auditor's appointment and the related fees. The agreed auditor's remuneration of KSh xxx,000 has been charged to profit or loss in the year. ***[Regulations in respect of this disclosure are yet to be issued by the Cabinet Secretary.]***

By order of the board

…………………………………..
Director/Company Secretary

Nairobi …………..……….……... 2026

Kenya Limited
Statement of directors' responsibilities
For the year ended 31st December 2025

CAs635 CAs628 The Kenyan Companies Act requires the directors to prepare financial statements for each financial year that give a true and fair view of the financial position of the Company as at the end of the financial year and of its profit or loss for that year. It also requires the directors to ensure that the Company keeps proper accounting records that: (a) show and explain the transactions of the Company; (b) disclose, with reasonable accuracy, the financial position of the Company; and (c) enable the directors to ensure that every financial statement required to be prepared complies with the requirements of the Companies Act.

The directors accept responsibility for the preparation and presentation of these financial statements in accordance with IFRS Accounting Standards and in the manner required by the Kenyan Companies Act. They also accept responsibility for:

i) designing, implementing and maintaining such internal control as they determine necessary to enable the presentation of financial statements that are free from material misstatement, whether due to fraud or error;
ii) selecting suitable accounting policies and applying them consistently; and
iii) making accounting estimates and judgements that are reasonable in the circumstances.

Having made an assessment of the Company’s ability to continue as a going concern, the directors are not aware of any material uncertainties related to events or conditions that may cast doubt upon the Company’s ability to continue as a going concern.

The directors acknowledge that the independent audit of the financial statements does not relieve them of their responsibilities.

Approved by the board of directors on ………………………………….. 2026 and signed on its behalf by:

……………………………………	……………………………………
Director	**Director**

Opinion

We have audited the accompanying financial statements of Kenya Limited (the Company), set out on pages xx to xx, which comprise the balance sheet as at 31st December 2025, the profit and loss account and statements of comprehensive income, changes in equity and cash flows for the year then ended, and notes, including material accounting policy information.

CAs727 In our opinion the accompanying financial statements give a true and fair view of the financial position of the Company as at 31st December 2025 and of its financial performance and cash flows for the year then ended in accordance with IFRS Accounting Standards and the requirements of the Kenyan Companies Act.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Company in accordance with the *International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants (including International Independence Standards)* (IESBA Code) together with the ethical requirements that are relevant to our audit of the financial statements in Kenya, and we have fulfilled our ethical responsibilities in accordance with these requirements and the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other information

ISA 720 The directors are responsible for the other information. Other information comprises the information in the reports accompanying the Annual Financial Statements, other than our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon, other than that prescribed by the Kenyan Companies Act, as set out below.

CA - 728 In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Directors' responsibility for the financial statements

The directors are responsible for the preparation of financial statements that give a true and fair view in accordance with IFRS Accounting Standards and the requirements of the Kenyan Companies Act, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Company's financial reporting process.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Auditor's responsibilities for the audit of the financial statements (continued)

As part of an audit in accordance with ISAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control.
- obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the company's internal control.
- evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of the auditor's report. However, future events or conditions may cause the company to cease to continue as a going concern.
- evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Report on other matters prescribed by the Kenyan Companies Act

CAs728 In our opinion the information given in the report of the directors on page 2 is consistent with the financial statements.

CAs730(2) ***[If, in reporting on the financial statements the auditor forms the opinion:***
a) That the company has not kept adequate accounting records; or
b) The company's financial statements are not in agreement with the company's accounting records;
the auditor shall state that opinion in this section of the report.]

ICPAK
CAs735 The engagement partner responsible for the audit resulting in this independent auditor's report is ***[F]*** CPA ***[name of partner]*** , Practising Certificate No. ....

CAs735 **for and on behalf of** ***RSM Eastern Africa LLP***
Certified Public Accountants
Nairobi

………………………………….. 2026

[Note: The engagement partner should sign the report in his/her own name on behalf of the audit firm.]

[Note: this illustration applies only to companies that are not required to include key audit matters in the auditor's report. It is illustrative of an 'unmodified' opinion given in accordance with ISA 700.]

IFRS 18-12 **PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31ST DECEMBER 2025**

IFRS 18-27(d)		Note	2025 KSh'000	2024 KSh'000
IFRS 15-113(a)	Revenue from contracts with customers	4		
IFRS 18-82(a)	Cost of sales			
	Gross profit			
	Other operating income	5		
IFRS 18-82(b)	Selling and distribution expenses			
IFRS 18-82(b)	General and administrative expenses			
IFRS 18-75(b)(ii)	Impairment losses (including reversals of impairment losses or impairment gains)			
IFRS 18-69(a)	**Operating profit**			
IFRS 18-75(b)(	Interest income	6		
IFRS 18-75(b)(iii)	Gains and losses arising from the derecognition of financial assets measured at amortised cost			
IFRS 9-5.7.10 IFRS 7-20(a)(viii)	Reclassification from other comprehensive income: gain on disposal of debt instruments measured at fair value through other comprehensive income			
	Dividend income	7		
IFRS 7-20(a)(i)	Changes in fair value of financial assets measured at fair value through profit or loss			
IAS 40-76(d)	Changes in fair value of investment property	22		
	Net rental income from investment property	8		
IFRS 18-69(b)	**Profit/(loss) before financing and income tax**			
IFRS 18-59-64	Finance costs	9		
	Profit/(loss) before income tax	10		
IFRS 18-75(a)(i IAS 12-77	Income tax expense	11		
IFRS 18-69(c) IFRS 18-76	**Profit/(loss) for the year attributable to the owners of the company**			

[Note: gains or losses on reclassification of financial assets should also be presented on the face of the profit and loss account. Refer to IFRS 18-75(b)(iv) and (v)]

IFRS 18-12 **STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 31ST DECEMBER 2025**

		Note	2025 KSh'000	2024 KSh'000
IFRS 18-86(a)	**Profit/(loss) for the year**			
	Other comprehensive income			
IFRS 18-88(b)	Items that will not be reclassified subsequently to profit or loss:			
IFRS 9-B5.7.1	Change in fair value of equity instruments designated as at fair value through other comprehensive income			
	Surplus/(deficit) on revaluation of property, plant and equipment	20		
IAS 19-120(c)	Remeasurement of net defined benefit asset/liability	19		
IFRS 18-93 IFRS 18-94	Deferred income tax relating to items that will not be reclassified	17		
IFRS 18-88(a)	Items that will be reclassified subsequently to profit or loss when specific conditions are met:			
IFRS 9-B5.7.1A	Change in fair value of debt instruments measured at fair value through other comprehensive income			
IFRS 9-B5.7.1A IFRS 18-90	Reclassification to profit or loss: gain on disposal of debt instruments measured at fair value through other comprehensive income			
IFRS 18-93 IFRS 18-94	Deferred income tax relating to items that may be reclassified	17		
IFRS 18-86(b)	**Other comprehensive income for the year, net of tax**			
IFRS 18-86(c) IFRS 18-87	**Total comprehensive income for the year attributable to the owners of the Company**			

IFRS 18-94(a) ***[Alternatively, each component of other comprehensive income can be presented net of tax, with the tax relating to each component disclosed in the Notes.]***

		Note	2025 KSh'000	2024 KSh'000
IFRS 18-11	**BALANCE SHEET AT 31ST DECEMBER 2025**			
	EQUITY			
IFRS 18-105	Share capital	12		
IFRS 18-105	Share premium	12		
IFRS 18-105	Revaluation surplus	13		
IFRS 18-105	Fair value reserve	14		
IFRS 18-105	Retained earnings			
IFRS 18-104(b)	**Total equity**			
IFRS 18-96	**Non-current liabilities**			
IFRS 18-103(o)	Borrowings	15		
IFRS 16-47(b)	Lease liabilities	16		
IFRS 18-103(r)	Deferred income tax	17		
IFRS 18-103(n)	Provision for liabilities	18		
IFRS 18-103(n)	Post-employment benefit obligations	19		
	REPRESENTED BY			
IFRS 18-96	**Non-current assets**			
IFRS 18-103(a)	Property, plant and equipment	20		
IFRS 16-47(a)	Right-of-use assets	21		
IFRS 18-103(b)	Investment property	22		
IFRS 18-103(c)	Intangible assets	23		
IFRS 18-103(r)	Deferred income tax	17		
IFRS 18-103(j)	Non-current receivables	24		
IFRS 18-103(e)	Other financial assets	25		
IFRS 18-96	**Current assets**			
IFRS 18-103(i)	Inventories	26		
IFRS 18-103(j)	Trade and other receivables	27		
IFRS 15-116(a)	Contract assets	28		
IFRS 18-103(q)	Current tax recoverable			
IFRS 19-103(e)	Other financial assets	25		
IFRS 18-103(k)	Cash and cash equivalents	29		
IFRS 18-96	**Current liabilities**			
IFRS 18-103(m)	Trade and other payables	30		
IFRS 15-116(a)	Contract liabilities	31		
IFRS 18-103(q)	Current tax			
IFRS 18-103(o)	Borrowings	15		
IFRS 16-47(b)	Lease liabilities	16		
IFRS 18-103(n)	Provision for liabilities	18		
	Net current assets/(liabilities)			

IAS 10-17
CAs652

The financial statements on pages xx to xx were authorised for issue by the board of directors on ....……………....……. 2026 and were signed on its behalf by:

…………………………………… ……………………………………
Director **Director**

IFRS 18-10(c) **STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31ST DECEMBER 2025**

		Note	Share capital KSh'000	Share premium KSh'000	Revaluation surplus KSh'000	Fair value reserve KSh'000	Retained earnings KSh'000	Total KSh'000
	At 1st January 2025							
	Changes in equity in 2025							
IFRS 18-107(c)(i	Profit/(loss) for the year							
IFRS 18-107(c)(ii	Other comprehensive income:							
	Surplus/(deficit) on revaluation of property, plant and	20						
	Remeasurement of net defined benefit asset/liability	19						
	Change in fair value of equity instruments designated as at fair value through other comprehensive income							
	Change in fair value of debt instruments measured at fair value through other comprehensive income							
	Reclassification to profit or loss: gain on disposal of debt instruments measured at fair value through other							
	Deferred income tax relating to components of other	17						
IFRS 18-107(a)	Total comprehensive income for the year							
IFRS 18-107(c)(ii	Transactions with owners:							
	Shares issued for cash/Bonus issue of shares	12						
IFRS 18-110	Dividends:	32						
	- Final for 2024							
	- Interim for 2025							
IFRS 9-B5.7.1	Transfer on disposal of equity instruments designated as at fair value through other comprehensive income							
IAS 16-41	Transfer of excess depreciation							
IAS 12-61A(b)	Deferred income tax on depreciation transfer	17						
IAS 16-41	Transfer on disposal of property, plant and equipment							
IAS 12-61A(b)	Deferred income tax on disposal	17						
IFRS 18-107(c)	**At 31st December 2025**							

STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31ST DECEMBER 2025 (CONTINUED)

		Note	Share capital KSh'000	Share premium KSh'000	Revaluation surplus KSh'000	Fair value reserve KSh'000	Retained earnings KSh'000	Total KSh'000
	At 1st January 2024							
	Changes in equity in 2024							
IFRS 18-107(c)(i)	Profit/(loss) for the year							
IFRS 18-107(c)(ii)	Other comprehensive income:							
	Surplus/(deficit) on revaluation of property, plant and equipment	20						
	Remeasurement of net defined benefit asset/liability	19						
	Change in fair value of equity instruments designated as at fair value through other comprehensive income							
	Change in fair value of debt instruments measured at fair value through other comprehensive income							
	Reclassification to profit or loss: gain on disposal of debt instruments measured at fair value through other comprehensive income							
	Deferred income tax relating to components of other comprehensive income	17						
IFRS 18-107(a)	Total comprehensive income for the year							
IFRS 18-107(c)(iii)	Transactions with owners:							
	Shares issued for cash/Bonus issue of shares	12						
IFRS 18-110	Dividends:	32						
	- Final for 2023							
	- Interim for 2024							
IFRS 9-B5.7.1	Transfer on disposal of equity instruments designated as at fair value through other comprehensive income							
IAS 16-41	Transfer of excess depreciation							
IAS 12-61A(b)	Deferred income tax on depreciation transfer	17						
IAS 16-41	Transfer on disposal of property, plant and equipment							
IAS 12-61A(b)	Deferred income tax on disposal	17						
IFRS 18-107(c)	**At 31st December 2024**							

IFRS 18-109 ***[Note: the analysis of other comprehensive income included in the 'boxes' above can alternatively be presented in a Note.]***

IFRS 18 -10(d) **STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31ST DECEMBER 2025**

Reference		Note	2025 KSh'000	2024 KSh'000
	Cash flows from operating activities*			
IAS 7-18(b)	Operating profit/(loss)			
IAS 7-18(b)	Adjustments for:			
	Depreciation of property, plant and equipment	20		
	Depreciation of right-of-use assets	21		
	Depreciation of investment property ***[cost model]***	22		
	Amortisation of intangible assets	23		
	Changes in fair value			
	Increase/(decrease) in provision for liabilities and charges	18		
	Increase/(decrease) in post-employment benefit obligations	19		
	(Profit)/loss on disposal of property, plant and equipment			
	Adjusted operating profit/(loss) before working capital changes			
	Decrease/(increase) in:			
IAS 7-20(a)	Inventories			
IAS 7-20(a)	Trade and other receivables			
	Contract assets			
	Increase/(decrease) in:			
IAS 7-20(a)	Trade and other payables			
	Contract liabilities			
IAS 7-35	Income tax paid			
IAS 7-10	**Net cash generated from/(used in) operating activities**			
IAS 7-16/21	**Cash flows from investing activities**			
IAS 7-16(a)	Purchase of property, plant and equipment	20		
IAS 7-16(a)	Payments, other than lease payments, for right-of-use assets	21		
IAS 7-16(a)	Purchase of investment property	22		
IAS 7-16(c)	Purchase of financial assets			
IAS 7-16(b)	Proceeds from disposal of property, plant and equipment			
IAS 7-16(d)	Proceeds from disposal of financial assets			
IAS 7-16(i)	Interest received			
IAS 7-16(i)	Dividends received			
IAS 7-10	**Net cash generated from/(used in) investing activities**			
	Cash flows from financing activities			
IAS 7-17(a)	Proceeds from issue of ordinary shares	12		
IAS 7-17(c)	Proceeds from long-term borrowings	15		
IAS 7-17(d)	Repayments of long-term borrowings	15		
IFRS 16-50(a)	Payments of principal portion of the lease liability	16		
IAS 7-17(g)	Interest paid on borrowings	15		
IFRS 16-50(b)	Interest paid on lease liabilities	16		
IAS 7-17(f)/33A	Dividends paid	32		
IAS 7-10	**Net cash generated from/(used in) financing activities**			
	Net (decrease)/increase in cash and cash equivalents			
IAS 7-6	**Cash and cash equivalents at start of year**			
IAS 7-6	**Cash and cash equivalents at end of year**	29		

IAS 7-18(b) ***[This illustrates the indirect method of reporting cash flows from operating activities.]***

IFRS 18-10(e) **NOTES**

1. Material accounting policy information

[This note should include only information that is material: that is information that, when considered together with other information included in the financial statements, can reasonably be expected to influence decisions that the primary users of the financial statements make on the basis of those financial statements. The following accounting policy information is generic, and will need to be tailored to be entity-specific and to exclude information that is not material for the entity.]

IAS 8-27A

The accounting policy information considered material in the preparation of these financial statements is set out below:

a) Basis of preparation

IAS 8-6B
IAS 8-6K
IFRS 18-27(e)

The financial statements are prepared on a going concern basis and in compliance with IFRS Accounting Standards (IFRS) issued by the International Accounting Standards Board. They are presented in Kenyan Shillings, which is also the functional currency (see (c) below), rounded to the nearest thousand (KSh'000).

IFRS 18-10

The financial statements comprise a profit and loss account (statement of profit or loss), statement of comprehensive income, balance sheet (statement of financial position), statement of changes in equity, statement of cash flows, and notes. Income and expenses, excluding the components of other comprehensive income, are recognised in the profit and loss account. Other comprehensive income is recognised in the statement of comprehensive income and comprises items of income and expense (including reclassification adjustments) that are not recognised in the profit and loss account as required or permitted by IFRS. Reclassification adjustments are amounts reclassified to the profit and loss account in the current period that were recognised in other comprehensive income in the current or previous periods. Transactions with the owners of the Company in their capacity as owners are recognised in the statement of changes in equity.

Measurement basis

The measurement basis used is the historical cost basis except where otherwise stated in the accounting policies summarised below.

Conceptual framework 4.55(a)

Under the historical cost basis, assets are recorded at the amount of cash or cash equivalents paid or the fair value of the consideration given to acquire them at the time of their acquisition. Liabilities are recorded at the amount of proceeds received in exchange for the obligation or, in some cases, at the amounts of cash or cash equivalents expected to be paid to satisfy the liability in the normal course of business.

IFRS 13-9
IFRS 13-61, 67

For those assets and liabilities measured at fair value, fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. When measuring the fair value of an asset or a liability, the Company uses market observable data as far as possible. If the fair value of an asset or a liability is not directly observable, it is estimated by the Company using valuation techniques that maximise the use of relevant observable inputs and minimise the use of unobservable inputs (e.g. by use of the market comparable approach that reflects recent transaction prices for similar items or discounted cash flow analysis). Inputs used are consistent with the characteristics of the asset / liability that market participants would take into account.

IFRS 13-72
IFRS 13-76, 81, 86
IFRS 13-95

Fair values are categorised into three levels in a fair value hierarchy based on the degree to which the inputs to the measurement are observable and the significance of the inputs to the fair value measurement in its entirety:

• Level 1 fair value measurements are those derived from quoted prices (unadjusted) in active markets for identical assets or liabilities.

• Level 2 fair value measurements are those derived from inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices).

• Level 3 fair value measurements are those derived from valuation techniques that include inputs for the asset or liability that are not based on observable market data (unobservable inputs).

Transfers between levels of the fair value hierarchy are recognised by the Company at the end of the reporting period during which the change occurred.

NOTES (CONTINUED)

1. **Material accounting policy information (continued)**

b) New and revised standards

IAS 8-28

i) Adoption of new and revised standards

IAS 8-28(a)

One Amendment to Standards became effective for the first time in the financial year beginning 1st January 2025 and have been adopted by the Company. The amendment has not had a material impact on the Company's financial statements.

[This section needs to include only the Standards, Amendments and Interpretations that have had an effect on the entity. A summary of all new and amended standards and interpretations that became effective for the first time in the financial year beginning 1st January 2025 is included in the appendix to these illustrative financial statements. Preparers of financial statements should review the appendix to establish whether any of the changes have had an effect on the entity's financial statements.]

The Company has, however, applied the following new Standard early: IFRS 18 titled Presentation and Disclosure in Financial Statements. Accompanying IFRS 18 there are amendments to several other Standards, in particular IAS 7, Statement of Cash Flows, and IAS 8, now titled Basis of Preparation of Financial Statements, which have also been applied early. IFRS 18 replaces IAS 1 and sets out revised requirements for the presentation and disclosure of information in general purpose financial statements. It has had no impact on the Company's accounting policies but has resulted in changes in presentation, particularly of the Profit and Loss Account, which now categorises income and expenditure between operating, investing, and financing activities (see also Note 36).

IAS 8-30

ii) New and revised standards that have been issued but are not yet effective

The Company has not applied any other of the new or revised Standards that have been published but are not yet effective for the year beginning 1st January 2025, and the Directors do not plan to apply any of them until they become effective. Note 37 lists all such new or revised standards and interpretations, with their effective dates and expected impact.

IAS 8-30(b)

c) Translation of foreign currencies

IAS 21-8
IAS 21-21

On initial recognition, all transactions are recorded in the functional currency (the currency of the primary economic environment in which the Company operates), which is Kenyan Shillings.

IAS 21-21, 28, 30

Transactions in foreign currencies during the year are converted into the functional currency using the exchange rate prevailing at the transaction date. Monetary assets and liabilities at the balance sheet date denominated in foreign currencies are translated into the functional currency using the exchange rate prevailing as at that date. The resulting foreign exchange gains and losses from the settlement of such transactions and from year-end translation are recognised on a net basis in the profit and loss account in the year in which they arise, except for differences arising on translation of non-monetary assets measured at fair value through other comprehensive income, which are recognised in other comprehensive income.

d) Revenue recognition

i) Revenue from contracts with customers

IFRS 15-31
IFRS 15-47

The Company recognises revenue from direct sales of electrical equipment and from contracts for the installation of electrical equipment in buildings. The Company recognises revenue as and when it satisfies a performance obligation by transferring control of a product or service to a customer. The amount of revenue recognised is the amount the Company expects to receive in accordance with the terms of the contract, and excludes amounts collected on behalf of third parties, such as Value Added Tax.

NOTES (CONTINUED)

1. Material accounting policy information (continued)

d) Revenue recognition (continued)

ia) Direct sales of electrical equipment

IFRS 15-119

Sales of electrical equipment are recognised upon delivery to, and acceptance by, the customer. Having accepted the goods, customers do not have the right to return them. There is no variable element to the contract price, and payment, less any deposit already paid, is typically due within 30 days of delivery.

ib) Installation of electrical equipment

IFRS 15-35
IFRS 15-B18

The Company enters into contracts, generally as a sub-contractor, to supply and install electrical equipment in buildings. Since the customer controls each item of equipment once delivered to the construction site, the Company recognises revenue over time. Such revenue is recognised using the input method, by comparing costs incurred up to the reporting date, including labour costs, with the total estimated costs of satisfying the performance obligation, and is presented as a contract asset until invoiced.

IFRS 15-105

Payment schedules are agreed with customers based on performance related milestones. An invoice is raised as each milestone is reached and the amount invoiced is transferred from contract assets to trade receivables. Any amounts invoiced in excess of the revenue recognised are presented as contract liabilities.

IFRS 15-60

There is no significant financing component in installation contracts since the period between milestones is always less than one year.

IFRS 15-94

Since contracts are completed within 12 months of being awarded, the costs of obtaining contracts are expensed in the year in which they are incurred.

IFRS 15-B30

Contracts for sale of goods and for installation include 12 month warranties providing customers with assurance that the related product will operate as intended and complies with the agreed-upon specifications. The warranty is not a distinct service, and provision is made for the estimated obligation arising in accordance with Note 1(l) below.

IFRS 15-A

ii) Rental income ***[this will be appropiate only when rental income is considered to be an ordinary activity of the company. If not, rental income would appear under "Other income" below.]***

IFRS16-81

Rental income from operating leases is recognised on a straight-line basis over the period of the

e) Other income

IFRS 9-5.7.1A

Dividend income is recognised when the right to receive the payment is established.

IFRS 9-App A
IFRS 9-5.4.1(b)

Interest income is recognised on a time proportion basis using the effective interest method. Once a financial asset is identified as credit-impaired (see Note 3(a)(i)), the effective interest rate is applied to the amortised cost (net of impairment losses) in subsequent reporting periods.

IFRS 15-A

[Note: if any of the above are considered to be ordinary activities of the company, the accounting policy should appear under the heading of "Other revenue", and the income should be presented as a sub-category of revenue.]

NOTES (CONTINUED)

1. Material accounting policy information (continued)

f) Borrowing costs

IAS 23-10, 12, 14, 17, 22

Borrowing costs, net of any temporary investment income on those borrowings, that are attributable to acquisition, construction or production of a qualifying asset are capitalised as part of the asset. The net borrowing cost capitalised is either the actual borrowing cost incurred on the amount borrowed specifically to finance the asset; or in the case of general borrowings, the borrowing cost is determined using the overall weighted average cost of the borrowings on all outstanding borrowings during the year less any specific borrowings directly attributable to the asset and applying this rate to the borrowing attributable to the asset. Capitalisation of borrowing costs ceases when all activities necessary to prepare the qualifying asset for its intended use or sale are complete. All other borrowing costs are recognised in the profit and loss account in the year in which they are incurred.

g) Income tax

IAS 12-5, 61

Income tax expense is the aggregate amount charged/(credited) in respect of current tax and deferred tax in determining the profit or loss for the year. Tax is recognised in the profit and loss account except when it relates to items recognised in other comprehensive income, in which case it is also recognised in other comprehensive income, or to items recognised directly in equity, in which case it is also recognised directly in equity.

Current tax

IAS 12-5

Current tax is the amount of income tax payable on the taxable profit for the year, and any adjustment to tax payable in respect of prior years, determined in accordance with the Kenyan Income Tax Act.

Deferred income tax

IAS 12-47

Deferred tax is determined for all temporary differences arising between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes, using tax rates and laws enacted or substantively enacted at the balance sheet date and expected to apply when the asset is recovered or the liability is settled.

IAS 12-51C

The measurement of deferred tax assets and liabilities reflects the tax consequences that would follow from the manner in which the Company expects, at the end of the reporting period, to recover or settle the carrying amount of its assets or liabilities. However, for investment property that is measured using the fair value model, there is a rebuttable presumption that the carrying amount of the investment property will be recovered through sale.

IAS 12-15

Deferred tax liabilities are recognised for all taxable temporary differences except those arising on the initial recognition of an asset or liability, other than through a business combination, that at the time of the transaction affects neither the accounting nor taxable profit or loss.

IAS 12-24, 37, 56

Deferred tax assets are recognised only to the extent that it is probable that future taxable profits will be available against which temporary differences can be utilised. Recognised and unrecognised deferred tax assets are reassessed at the end of each reporting period and, if appropriate, the recognised amount is adjusted to reflect the extent that it has become probable that future taxable profits will allow the deferred tax asset to be recovered.

h) Share capital and share premium

IAS 32-16

Ordinary shares are recognised at par value and classified as 'share capital' in equity. Any amounts received over and above the par value of the shares issued are classified as 'share premium' in equity.

NOTES (CONTINUED)

1. Material accounting policy information (continued)

i) Dividends

IAS 10-12 Dividends on ordinary shares are recognised as a liability in the year in which they are declared. Proposed dividends are not recognised until they have been declared at an annual general meeting.

IFRS 7-21 **j) Financial instruments**

Initial recognition

IFRS 9-3.1.1 IFRS 9-3.1.2 Financial instruments are recognised when, and only when, the Company becomes party to the contractual provisions of the instrument. All financial assets are recognised initially using the trade date accounting which is the date the Company commits itself to the purchase or sale.

Classification

The Company classifies its financial instruments into the following categories:

IFRS 9-4.1.2 i) Financial assets that are held within a business model whose objective is to hold assets in order to collect contractual cash flows, and for which the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding, are classified and measured **at amortised cost**;

IFRS 9-4.1.2A ii) Financial assets that are held within a business model whose objective is achieved by both collecting contractual cash flows and selling financial assets, and for which the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding, are classified and measured **at fair value through other comprehensive income.**

IFRS 9-4.1.4 iii) All other financial assets are classified and measured **at fair value through profit or loss**

iv) Notwithstanding the above, the Company may:
IFRS 9-5.7.5 a) on initial recognition of an equity investment that is not held for trading, irrevocably elect to classify and measure it **at fair value through other comprehensive income;** and
IFRS 9-4.1.5 b) on initial recognition of a debt instrument, irrevocably designate it as classified and measured **at fair value through profit or loss** if doing so eliminates or significantly reduces a measurement or recognition inconsistency.

IFRS 9-4.2.1 v) Financial liabilities that are held for trading (including derivatives), financial guarantee contracts, or commitments to provide a loan at a below-market interest rate are classified and measured **at fair value through profit or loss**. The Company may also, on initial recognition, irrevocably designate a financial liability as **at fair value through profit or loss** if doing so eliminates or significantly reduces a measurement or recognition inconsistency.

IFRS 9-4.2.1 vi) All other financial liabilities are classified and measured at amortised cost.

Financial instruments held during the year were classified as follows:

- Demand and term deposits with banking institutions, trade and other receivables, and investments in government securities were classified as at amortised cost:
- Long term investments in non-quoted shares were classified by irrevocable election on initial recognition as at fair value through other comprehensive income;
- Other investments in shares were classified as at fair value through profit or loss;
- Borrowings and trade and other liabilities were classified as at amortised cost.

NOTES (CONTINUED)

1. Material accounting policy information (continued)

j) Financial instruments (continued)

Initial measurement

On initial recognition:

IFRS 9-5.1.1 i) Financial assets or financial liabilities classified as at fair value through profit or loss are measured at fair value.

IFRS 9-5.1.3 ii) Trade receivables are measured at their transaction price.

IFRS 9-5.1.1 iii) All other categories of financial assets and financial liabilities are measured at the fair value plus or minus transaction costs that are directly attributable to the acquisition or issue of the instrument.

Subsequent measurement

IFRS 9-5.2.1 Financial assets and financial liabilities after initial recognition are measured either at amortised cost, at fair value through other comprehensive income, or at fair value through profit or loss according to their classification.

Interest income, dividend income, and exchange gains and losses on monetary items are recognised in profit or loss.

IFRS 9-AppA Fair value is determined as set out in Note 1(a). Amortised cost is the amount at which the financial asset or liability is measured on initial recognition minus principal repayments, plus or minus the cumulative amortisation using the effective interest method of any difference between the initial amount and the maturity amount and, for financial assets, adjusted for any loss allowance.

Impairment

IFRS 9-5.5.1, 5.5.3, 5.5.5, and 5.5.8 The Company recognises a loss allowance for expected credit losses on debt instruments that are measured at amortised cost or at fair value through other comprehensive income. The loss allowance is measured at an amount equal to the lifetime expected credit losses for trade receivables and for financial instruments for which: (a) the credit risk has increased significantly since initial recognition; or (b) there is observable evidence of impairment (a credit-impaired financial asset). If, at the reporting date, the credit risk on a financial asset other than a trade receivable has not increased significantly since initial recognition, the loss allowance is measured for that financial instrument at an amount equal to 12-month expected credit losses. All changes in the loss allowance are recognised in profit or loss as impairment gains or losses.

IFRS 9-AppA Lifetime expected credit losses represent the expected credit losses that result from all possible default events over the expected life of a financial instrument. 12-month expected credit losses represent the portion of lifetime expected credit losses that result from default events on a financial asset that are possible within 12 months after the reporting date.

IFRS 9-5.5.17
IFRS 7-35B(a)
IFRS 7-35F(a) Expected credit losses are measured in a way that reflects an unbiased and probability-weighted amount determined by evaluating a range of possible outcomes, the time value of money, and reasonable and supportable information that is available without undue cost or effort at the reporting date about past events, current conditions and forecasts of future economic conditions.

Presentation

IFRS 18-99 All financial assets are classified as non-current except those that are held for trading, those with maturities of less than 12 months from the balance sheet date, those which management has the express intention of holding for less than 12 months from the balance sheet date or those that are required to be sold to raise operating capital, in which case they are classified as current assets.

NOTES (CONTINUED)

1. Material accounting policy information (continued)

j) Financial instruments (continued)

Presentation (continued)

IFRS 18-101 All financial liabilities are classified as non-current except those held for trading, those expected to be settled in the Company's normal operating cycle, those payable or expected to be paid within 12 months of the balance sheet date and those which the Company does not have an unconditional right to defer settlement for at least 12 months after the balance sheet date.

Derecognition/write off

IFRS 9-3.2.3, 3.2.6 and 5.4.4 IFRS 7-35F(e) Financial assets are derecognised when the rights to receive cash flows from the financial asset have expired, when the Company has transferred substantially all risks and rewards of ownership, or when the Company has no reasonable expectations of recovering the asset.

IFRS 9-3.3.1 Financial liabilities are derecognised only when the obligation specified in the contract is discharged or cancelled or expires.

IFRS 9-5.7.10 IFRS 9-B5.7.1 When a financial asset measured at fair value through other comprehensive income, other than an equity instrument, is derecognised, the cumulative gain or loss previously recognised in other comprehensive income is reclassified from equity to profit or loss as a reclassification adjustment. For equity investments for which an irrevocable election has been made to present changes in fair value in other comprehensive income, such changes are not subsequently transferred to profit or loss.

Offsetting

IAS 32-42 Financial assets and liabilities are offset and the net amount reported in the balance sheet only when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis, or realise the asset and settle the liability simultaneously.

k) Leases

Leases under which the Company is the lessee

IFRS 16-22 On the commencement date of each lease (excluding leases with a term, on commencement, of 12 months or less and leases for which the underlying asset is of low value) the Company recognises a right-of-use asset and a lease liability.

IFRS 16-26 IFRS 16-27 The lease liability is measured at the present value of the lease payments that are not paid on that date. The lease payments include fixed payments, variable payments that depend on an index or a rate, amounts expected to be payable under residual value guarantees, and the exercise price of a purchase option if the Company is reasonably certain to exercise that option. The lease payments are discounted at the interest rate implicit in the lease. If that rate cannot be readily determined, the Company's incremental borrowing rate is used.

IFRS 16-12 For leases that contain non-lease components, the Company allocates the consideration payable to the lease and non-lease components based on their relative stand-alone components.

IFRS 16-24 The right-of-use asset is initially measured at cost comprising the initial measurement of the lease liability, any lease payments made on or before the commencement date, any initial direct costs incurred, and an estimate of the costs of restoring the underlying asset to the condition required under the terms of the lease.

IFRS 16-36 Subsequently the lease liability is measured at amortised cost, subject to remeasurement to reflect any reassessment, lease modifications, or revised fixed lease payments.

NOTES (CONTINUED)

1. Material accounting policy information (continued)

k) Leases (continued)

Leases under which the Company is the lessee (continued)

IFRS 16-35 Leasehold land and buildings are subsequently carried at revalued amounts, based on ***[annual/triennial]*** valuations by external independent valuers, less accumulated depreciation and accumulated impairment losses. All other right-of-use assets are subsequently measured at cost less accumulated depreciation and any accumulated impairment losses, adjusted for any remeasurement of the lease liability. Depreciation is calculated using the straight-line method to write down the cost of each asset to its residual value over its estimated useful life. If ownership of the underlying asset is not expected to pass to the Company at the end of the lease term, the estimated useful life would not exceed the lease term.

IAS 16-39, 40, 41 Increases in the carrying amount arising on revaluation are recognised in other comprehensive income and accumulated in equity under the heading of revaluation surplus. Decreases that offset previous increases of the same asset are recognised in other comprehensive income. All other decreases are charged to the profit and loss account. Annually, the difference between the depreciation charge based on the revalued carrying amount of the asset charged to the profit and loss account and depreciation based on the asset's original cost (excess depreciation) is transferred from the revaluation surplus reserve to retained earnings.

IFRS 16-6 IFRS 16-60 For leases with a term, on commencement, of 12 months or less and leases for which the underlying asset is of low value, the total lease payments are recognised in profit or loss on a straight-line basis over the lease period.

Leases under which the Company is the lessor

IFRS 16-62 IFRS 16-81 Leases that transfer substantially all the risks and rewards of ownership of the underlying asset to the lessee are classified as finance leases. All other leases are classified as operating leases. Payments received under operating leases are recognised as income in the profit and loss account on a straight-line basis over the lease term. The Company has not entered into any finance leases.

l) Provisions for liabilities

IAS 37-14 Provisions are recognised when the Company has a present legal or constructive obligation as a result of past events, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation, and a reliable estimate of the amount of the obligation can be made.

m) Post-employment benefit obligations

[Defined contribution]

IAS 19-25, 44, 120A(b) The Company operates a defined contribution retirement benefits plan for its employees, the assets of which are held in a separate trustee administered scheme managed by an insurance company. A defined contribution plan is a plan under which the Company pays fixed contributions into a separate fund, and has no legal or constructive obligation to pay further contributions if the fund does not hold sufficient assets to pay all employees the benefits relating to employee service in the current or prior periods. The Company's contributions are charged to the profit and loss account in the year to which they relate.

IAS 19-64, 67, 83 The liability/asset recognised in the balance sheet in respect of the defined benefit scheme is the present value of the defined benefit obligations at the balance sheet date less the fair value of the plan assets. The defined obligation is calculated annually by independent actuaries using the projected unit credit method. The present value of the defined benefit obligation is determined by discounting the estimated future cash flows using interest rates of high-quality corporate bonds that are denominated in the functional currency in which the benefits will be paid, and that have terms to maturity approximating to the terms of the related pension liability.

NOTES (CONTINUED)

1. Material accounting policy information (continued)

m) Post-employment benefit obligations (continued)

[Defined benefit]

IAS 19-120(a) and (b) The following components of defined benefit cost are included in profit or loss:
• The service cost of the defined benefit plan (comprising current service costs, past service costs (including curtailment gains or losses) and any gain or loss on settlement)
• The net interest on the net defined benefit liability/asset.

IAS 19-120(c), 122, 127 Remeasurements of the net defined benefit liability/asset are recognised in other comprehensive income, with no reclassification to profit or loss in a subsequent period. Remeasurements comprise actuarial gains/losses and the return on plan assets, excluding amounts included in net interest on the net defined benefit liability/asset.

IAS 19-26,29 ***[Note: Gratuity provisions, for example under a Collective Bargaining Agreement, are also defined benefit obligations and should therefore also be measured using the projected unit credit method. They will normally be unfunded.]***

IAS 19-51 The Company and its employees also contribute to the National Social Security Fund (NSSF), a national defined contribution scheme. Contributions are determined by local statute and the Company's contributions are charged to the profit and loss account in the year to which they relate.

n) Short term employee benefits

IAS 19-11, 13, 16 The estimated monetary liability for employees' accrued annual leave entitlement at the balance sheet date is recognised as an employment cost accrual.

o) Property, plant and equipment

IAS 16-73(a) IAS 38-4 All categories of property, plant and equipment are initially recognised at cost and subsequently carried at cost less accumulated depreciation and accumulated impairment losses. Cost includes expenditure directly attributable to the acquisition of the assets. Computer software, including the operating system, that is an integral part of the related hardware is capitalised as part of the computer equipment. ***[OR]***

IAS 16-31 IAS 38-4 All categories of property, plant and equipment are initially recognised at cost. Cost includes expenditure directly attributable to the acquisition of the assets. Computer software, including the operating system, that is an integral part of the related hardware is capitalised as part of the computer equipment. Freehold land/buildings/plant and machinery/furniture and equipment/computers, copiers and faxes/motor vehicles are subsequently carried at a revalued amount, based on annual/triennial valuations by external independent valuers, less accumulated depreciation and accumulated impairment losses. All other items of property, plant and equipment are subsequently carried at cost less accumulated depreciation and accumulated impairment losses.

IAS 16-17 Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that it will increase the future economic benefits associated with the item that will flow to the Company over those originally assessed and the cost of the item can be measured reliably. Repairs and maintenance expenses are charged to the profit and loss account in the year in which they are incurred.

IAS 16-39, 40, 41 Increases in the carrying amount arising on revaluation are recognised in other comprehensive income and accumulated in equity under the heading of revaluation surplus. Decreases that offset previous increases of the same asset are recognised in other comprehensive income. All other decreases are charged to the profit and loss account. Annually, the difference between the depreciation charge based on the revalued carrying amount of the asset charged to the profit and loss account and depreciation based on the asset's original cost (excess depreciation) is transferred from the revaluation surplus reserve to retained earnings.

NOTES (CONTINUED)

1. Material accounting policy information (continued)

o) Property, plant and equipment (continued)

IAS 16-50, 73(b) Depreciation is calculated using the straight line method to write down the cost or the revalued amount of each asset to its residual value over its estimated useful life.

IAS 16-43 Each part of an item of property, plant and equipment with a cost that is significant in relation to the total cost of the item, is depreciated separately.

IAS 16-51 The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at each balance sheet date.

IAS 16-68 IAS 16-71 IAS 16-41 Gains and losses on disposal of property, plant and equipment are determined by reference to their carrying amount and are taken into account in determining operating profit. On disposal of revalued assets, amounts in the revaluation surplus reserve relating to that asset are transferred to retained earnings.

p) Investment property

IAS 40-30 ***[Select the appropriate model of measurement after recognition - fair value or cost.]***

[Fair value model]

IAS 40-5/20/33/35 Investment property is property held to earn rentals or for capital appreciation or both. Investment property, which can include right-of-use assets, is initially recognised at cost including the transaction costs. Subsequently, investment property is carried at fair value representing the open market value at the balance sheet date determined by annual valuations carried out by external registered valuers/directors (Level __). Gains or losses arising from changes in the fair value are included in determining the profit or loss for the year to which they relate.

Subsequent expenditure on investment property where such expenditure increases the future economic value in excess of the original assessed standard of performance is added to the carrying amount of the investment property. All other subsequent expenditure is recognised as an expense in the year in which it is incurred.

[Cost model]

IAS 40-6 IAS 40-56 IAS 40-69 Investment property is property held to earn rentals or for capital appreciation or both. Investment property, which can include right-of-use assets, is initially recognised at cost including the transaction costs. It is subsequently carried at cost less accumulated depreciation and accumulated impairment losses. Depreciation is calculated using the straight-line method to write down the cost of the property to its residual value over its estimated useful life. Gains or losses on disposal are recognised in profit or loss.

Subsequent expenditure on investment property where such expenditure increases the future economic value in excess of the original assessed standard of performance is added to the carrying amount of the investment property. All other subsequent expenditure is recognised as an expense in the year in which it is incurred.

q) Intangible assets

IAS 38-4, 72, 74, 118(b) Software licence costs and computer software that are not an integral part of the related hardware are initially recognised at cost, and subsequently carried at cost less accumulated amortisation and accumulated impairment losses. Costs that are directly attributable to the production of identifiable computer software products controlled by the Company are recognised as intangible assets. Amortisation is calculated using the straight line method to write down the cost of each licence or item of software to its residual value over its estimated useful life.

NOTES (CONTINUED)

1. Material accounting policy information (continued)

r) Impairment of non-financial assets

IAS 36-9
IAS 36-59

Non-financial assets that are carried at amortised cost are reviewed at the end of each reporting period for any indication that an asset may be impaired. If any such indication exists, an impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use.

s) Inventories

IAS 23-6, 7
IAS 2-10, 25, 28, 30, 36(a)

Inventories are stated at the lower of cost and net realisable value. Cost is determined using the first-in first-out (FIFO) ***[or weighted average]*** method. The cost of finished goods and work in progress comprises raw material, direct labour, other direct costs, variable production overheads and an allocation of fixed production overheads based on normal operating capacity, but exclude borrowing costs. Net realisable value is the estimated selling price in the ordinary course of business, less the estimated costs of completion and selling expenses.

t) Cash and cash equivalents

IAS 7-46

Cash and cash equivalents include cash in hand and demand and term deposits, with maturities of three months or less from the date of acquisition, that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value, net of bank overdrafts. In the balance sheet, bank overdrafts are included as borrowings under current liabilities.

2. Significant judgements and key sources of estimation uncertainty

IAS 8-27G
IAS 8-31A
IAS 8-36

In the process of applying the accounting policies adopted by the Company, the directors make certain judgements and estimates that may affect the amounts recognised in the financial statements. Such judgements and estimates are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the current circumstances. However, actual results may differ from those estimates. The judgements and estimates are reviewed at each financial reporting date to ensure that they are still reasonable under the prevailing circumstances based on the information available, and any revisions to such judgements and estimates are recognised in the year in which the revision is made.

a) Significant judgements made in applying the Company's accounting policies

IAS 8-27G

The judgements made by the directors in the process of applying the Company's accounting policies that have the most significant effect on the amounts recognised in the financial statements include:

IAS 12-34, 37

i) Whether it is probable that future taxable profits will be available against which temporary differences can be utilised (see Note 17);

IFRS 9-4.1.2, 4.1.2A

ii) Classification of financial assets: whether the business model in which financial assets are held has as its objective the holding of such assets to collect contractual cash flows or to both collect contractual cash flows and sell the assets; and whether the contractual terms of financial assets give rise on specified dates to cash flows that are solely payments of principal and interest;

IFRS 9-5.5.4

iii) whether credit risk on financial assets has increased significantly since initial recognition; and

IFRS 16-26

iv) how to determine the incremental borrowing rate used in the discounting of lease liabilities.

IFRS 15-123 to 126

[Significant judgements may also need to be made when identifying the performance obligations within a contract, and when allocating the transaction price between performance obligations.]

NOTES (CONTINUED)

2. Significant judgements and key sources of estimation uncertainty (continued)

b) Key sources of estimation uncertainty

IAS 8-31A to 31I IAS 8-32

Key assumptions made about the future and other sources of estimation uncertainty that have a significant risk of causing a material adjustment to the carrying amount of assets and liabilities within the next financial year include:

i) Retirement benefit obligations
Assumptions made by the actuary in determining the present value of retirement benefit obligations. The carrying amount of the provision and the key assumptions made in estimating the provision are set out in Note 19.

ii) Warranty provision
Estimates made in determining the warranty provision, which is based on past experience and may change based on actual cost of fulfilling the warranty. The carrying amount of the warranty provision is set out in Note 18.

iii) Impairment losses

IFRS 9 - 5.5.17

Estimates made in determining the expected credit losses on financial assets. Such estimates include the determination of probabilities of default including the use of forward looking information, and of losses given default.

IAS 8 31C

[It should be noted that whereas these are examples of possible disclosures under paragraph 31A of IAS 8, that standard stipulates that "these assumptions and other sources of estimation uncertainty relate to estimates that require management's most difficult, subjective or complex judgements". Therefore, disclosure in accordance with paragraph 31A of IAS 8 would be made in respect of relatively few assets or liabilities (or classes of them).

A possible alternative disclosure where there are no difficult, complex or subjective judgements would be: "in the opinion of the directors, they have made no assumptions and there are no sources of estimation uncertainty that are likely to cause a material adjustment to the carrying amount of assets and liabilities within the next financial year".]

IFRS 7-31

3. Nature and extent of risks arising from financial instruments *[The disclosures that follow should provide an overview of the Company's exposure to risks based on the information provided to key management personnel.]*

a) Financial risk management

IFRS 7-33

The Company's activities expose it to a variety of financial risks including credit, liquidity and market risks. The Company's overall risk management policies are set out by the board and implemented by the management, and focus on the unpredictability of changes in the business environment and seek to minimise the potential adverse effects of such risks on the Company's performance by setting acceptable levels of risk. The Company does not hedge against any risks.

NOTES (CONTINUED)

3. Nature and extent of risks arising from financial instruments (continued)

a) Financial risk management (continued)

i) Credit risk and expected credit losses

IFRS 7-33

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation. Credit risk mainly arises from financial assets, and is managed on a company-wide basis.

Credit risk on financial assets with banking institutions is managed by dealing with institutions with good credit ratings and placing limits on deposits that can be held with each institution. The Company carries out its own assessment of credit risk before investing in corporate bonds, and updates such assessments at each reporting date.

Credit risk on trade receivables is managed by ensuring that credit is extended to customers with an established credit history. The credit history is determined by taking into account the financial position, past experience and other relevant factors. Credit is managed by setting a credit limit and credit period for each customer. The utilisation of the credit limits and the credit period is monitored by management on a monthly basis.

IFRS 9-5.5.9
IFRS 9-5.5.11
IFRS 7-35F(a)
IFRS 7-35G(a)(ii)

In assessing whether the credit risk on a financial asset has increased significantly, the Company compares the risk of default occurring on the financial asset as at the reporting date with the risk of default occurring on that financial asset as at the date of initial recognition. In doing so, the Company considers reasonable and supportable information that is indicative of significant increases in credit risk since initial recognition and that is available without undue cost or effort. There is a rebuttable assumption that the credit risk on a financial asset has increased significantly since initial recognition when contractual payments are more than 30 days past due.

IFRS 9-B5.5.37 IFRS 7-35F(b)

For these purposes default is defined as having occurred if the debtor is in breach of contractual obligations, or if information is available internally or externally that suggests that the debtor is unlikely to be able to meet its obligations. However, there is a rebuttable assumption that that default does not occur later than when a financial asset is 90 days past due.

IFRS 9-B5.5
IFRS 7-35F(c)

If the Company does not have reasonable and supportable information to identify significant increases in credit risk and/or to measure lifetime credit losses when there has been a significant increase in credit risk on an individual instrument basis, lifetime expected credit losses are recognised on a collective basis. For such purposes, the Company groups financial assets on the basis of shared credit risk characteristics, such as:

- type of instrument
- industry in which the debtor operates
- nature of collateral.

IFRS 9-App A
IFRS 7-35F(d)
IFRS 7-35G(a)(iii)

A financial asset is credit-impaired when one or more events that have a detrimental impact on the estimated future cash flows of the financial asset have occurred. Evidence that a financial asset is credit impaired include observable data about the following events:

- significant financial difficulty of the debtor
- a breach of contract
- it is probable that the debtor will enter bankruptcy
- the disappearance of an active market for the financial asset because of financial difficulties.

NOTES (CONTINUED)

3. Nature and extent of risks arising from financial instruments (continued) ***[Tailor as appropriate]***

a) Financial risk management (continued)

i) Credit risk and expected credit losses (continued)

IFRS 7-35M The gross carrying amount of financial assets with exposure to credit risk at the balance sheet date was as follows:

	Basis for measurement of loss allowance				
	12-month expected credit losses	Lifetime expected credit losses (see note below) (a)	(b)	(c)	Total
	KSh'000	KSh'000	KSh'000	KSh'000	KSh'000
At 31st December 2025					
Government securities					
Corporate bonds					
Trade receivables					
Other receivables					
Cash at bank					
Gross carrying amount					
Loss allowance					
IFRS 7-35K Exposure to credit risk					
At 31st December 2024					
Government securities					
Corporate bonds					
Trade receivables					
Other receivables					
Cash at bank					
Gross carrying amount					
Loss allowance					
Exposure to credit risk					

3. Nature and extent of risks arising from financial instruments (continued) ***[Tailor as appropriate]***

a) Financial risk management (continued)

i) Credit risk and expected credit losses (continued)

IFRS 7-35M Financial assets for which the loss allowance has been measured at an amount equal to lifetime expected credit losses have been analysed above based on their credit risk ratings

(a) financial assets for which credit risk has increased significantly since initial recognition but that are not credit impaired;
(b) financial assets that are credit impaired at the balance sheet date;
IFRS 9-B5.5.35 (c) trade receivables, contract assets and lease receivables for which the loss allowance is always measured at an amount equal to lifetime expected credit losses, based, as a practical expedient, on provision matrices.

IFRS 7-35M The age analysis of the trade receivables at the end of each year was as follows:

	Not past due KSh'000	30 to 90 days past KSh'000	90 to 180 days past KSh'000	Over 180 days past KSh'000	Total KSh'000
At 31st December 2025					
At 31st December 2024					

IFRS 7-35H The changes in the loss allowance during the year were as follows:

	Basis for measurement of loss allowance				
	12-month expected credit losses	Lifetime expected credit losses (see note above)			
		(a)	(b)	(c)	Total
	KSh'000	KSh'000	KSh'000	KSh'000	KSh'000
Year ended 31st December 2025					
At start of year					
Changes relating to assets originated or acquired during the year					
Changes arising from whether the loss allowance is measured at an amount equal to 12-month or lifetime expected credit losses					
Changes because of financial assets that were written off during the year					
Other changes					
At end of year					
Year ended 31st December 2024					
At start of year					
Changes relating to assets originated or acquired during the year					
Changes arising from whether the loss allowance is measured at an amount equal to 12-month or lifetime expected credit losses					
Changes because of financial assets that were written off during the year					
Other changes					
At end of year					

3. Nature and extent of risks arising from financial instruments (continued) ***[Tailor as appropriate]***

a) Financial risk management (continued)

i) Credit risk and expected credit losses (continued)

			Basis for measurement of loss allowance			
		12-month expected credit losses	Lifetime expected credit losses (see note above)			
			(a)	(b)	(c)	Total
		KSh'000	KSh'000	KSh'000	KSh'000	KSh'000
	The loss allowances at the end of each year relate to the following financial assets:					
	At 31st December 2025					
	Non-current receivables					
	Government securities					
	Corporate bonds					
IFRS 15-113(b)	Trade receivables (all related to contracts with customers)					
	Other receivables					
	Cash at bank					
	Total					
	At 31st December 2024					
	Non-current receivables					
	Government securities					
	Corporate bonds					
IFRS 15-113(b)	Trade receivables (all related to contracts with customers)					
	Other receivables					
	Cash at bank					
	Total					

IFRS 7-35K The Company does not hold any collateral against the past due or impaired receivables. The management continues to actively follow up past due receivables.

NOTES (CONTINUED)

3. Nature and extent of risks arising from financial instruments (continued) ***[Tailor as appropriate]***

a) Financial risk management (continued)

ii) Liquidity risk

IFRS 7-33, 39(b)

Liquidity risk is the risk that the Company will encounter difficulty in meeting obligations associated with financial liabilities. The board has developed a risk management framework for the management of the Company's short, medium and long-term liquidity requirements thereby ensuring that all financial liabilities are settled as they fall due. The Company manages liquidity risk by continuously reviewing forecasts and actual cash flows, and maintaining banking facilities to cover any shortfalls. Note 13 provides details of additional undrawn facilities that may be utilised by the Company to further reduce liquidity risk.

IFRS 7-39(a)

The table below summarises the maturity analysis for financial liabilities to their remaining contractual maturities ***[time intervals to be based on what is provided to management, or what is appropriate for the business].*** The amounts disclosed are the contractual undiscounted cash flows.

			Less than one month KSh'000	Between 1-3 months KSh'000	Between 3-12 months KSh'000	Over 1 year KSh'000
	31st December 2025					
	Trade and other payables					
	Borrowings	- bank				
		- others				
IFRS 16-58	Lease liabilities					
	31st December 2024					
	Trade and other payables					
	Borrowings	- bank				
		- others				
	Lease liabilities					

iii) Market risk

IFRS 7-33

Market risk is the risk that the fair value or future cash flows of financial instruments will fluctuate because of changes in market price and comprises three types of risks: currency risk, interest rate risk and other price risk.

[The sensitivity analyses below should reflect changes that are reasonably possible - both positive and negative.]

Interest rate risk

IFRS 7-33, 40(a), (b)

The Company is exposed to cash flow interest rate risk on its variable rate borrowings resulting from changes in market interest rates. The Company manages this exposure by maintaining a high interest cover ratio, which is the extent to which profits are available to service borrowing costs. Management consider that a change in interest rates of __ percentage points in the year ending 31st December 2026 is reasonably possible. If the interest rates on the Company's borrowings at the year-end were to increase/decrease by this number of percentage points, with all other factors remaining constant, the post tax profit and equity would be lower/higher by KSh xxx,000 (2024: KSh xxx,000) respectively.

Currency risk ***[to be disclosed for each significant foreign currency]***

IFRS 7-33

Currency risk arises on financial instruments denominated in foreign currency. The Company has trade receivables, trade payables and borrowings that are denominated in foreign currency.

NOTES (CONTINUED)

3. Nature and extent of risks arising from financial instruments (continued) *[Tailor as appropriate]*

a) Financial risk management (continued)

iii) Market risk (continued)

IFRS 7-33 The significant exposure in respect of each currency is as follows:

	US$ KSh'000	Euro KSh'000	Total KSh'000
Year ended 31st December 2025			
Trade receivables			
Trade payables			
Borrowings			
Net exposure			
Year ended 31st December 2024			
Trade receivables			
Trade payables			
Borrowings			
Net exposure			

IFRS 7-40 Management consider that an appreciation of the United States Dollar and the Euro against the Kenya Shilling of __% and __% respectively or a depreciation of the United States Dollar and the Euro against the Kenya Shilling of __% and __% respectively in the year ending 31st December 2026 are both reasonably possible. If the United States Dollar and the Euro were to appreciate/depreciate against the Kenya Shilling by the said percentages, with all other factors remaining constant, the post tax profit and equity would be lower/higher by KSh xxx,000/KSh xxx,000 (2024: KSh xxx,000 and KSh xxx,000) respectively.

Other price risk

IFRS 7-33, 40 Other price risk arises on financial instruments because of changes in the price of a financial instrument. The Company is exposed to other price risk on its investment in quoted shares. Management consider that a change in the market prices of its quoted shares of __% either way in the year ending 31st December 2026 is reasonably possible. If the equity instruments held by the Company at the reporting date decreased/increased by the said percentage, with other factors remaining constant, other comprehensive income and equity would decrease/increase by KSh xxx,000 (2024: KSh xxx,000). [In the case of financial assets at fair value through profit or loss, the impact would be on profit.]

b) Capital management

IFRS 18-126 to 128 The Company's objective in managing its capital is to ensure that it supports the development of its business and is able to continue as a going concern, while at the same time maximising the return to its shareholders. The Company is not subject to any external capital requirements [OR] The Company is subject to the following capital requirements ... ***[as imposed by its lenders, regulatory authorities or statute]*** .

IFRS 18-127(b) The Company manages its capital by evaluating the working capital requirements and investment in non-current assets before borrowings and based on this requirement, setting an internal debt to equity ratio, which it monitors on a regular basis. The debt to equity ratio has been set at __%. There has not been any change in this since the last financial year.

NOTES (CONTINUED)

3. Nature and extent of risks arising from financial instruments (continued) ***[Tailor as appropriate]***

b) Capital management (continued)

The gearing ratio at the year-end was as follows:		2025 KSh'000	2024 KSh'000
Total borrowings, including lease liabilities			
Less: cash and cash equivalents			
Net debt			
Total equity			
Total capital resources			
Gearing	***[net debt over total capital resources]***	________%	________%

[Note: IFRS 18 does not require disclosure of a gearing ratio. The above is only an illustration of how an entity might comply with the requirements in IFRS 18-127 to disclose its objectives for managing capital, based on information provided by management, and how it is meeting those objectives.]

	4. Revenue from contracts with customers	2025 KSh'000	2024 KSh'000
IFRS 15-114	Recognised at a point in time:		
	Direct sales of electrical equipment		
IFRS 15-114	Recognised over time:		
	Installation contracts		

IFRS 15-114, B87 to B89 ***[Note: Revenue should be disaggregated into categories that depict how the nature, timing and uncertainty of revenue and cash flows are affected by economic factors.]***

IFRS 15-120(a) IFRS 15-120(b) The aggregate amount of the transaction price allocated to performance obligations that are unsatisfied (or partially unsatisfied) at 31 December 2025 was KSh xxx,000 (2024: KSh xxx,000). All of this is expected to be recognised as revenue in the next reporting period.

	5. Other operating income	2025 KSh'000	2024 KSh'000
IAS 40-75(f)	Rental income from property other than investment property		

IFRS 16-53(f) Included in rental income above for the year ended 31st December 2025 is KSh xxx,000 (2024: KSh xxx,000) of income from sub-leasing of right-of-use assets.

IFRS 7-20(b)	**6. Interest income**		
	Financial assets measured at amortised cost		
	Financial assets measured at fair value through other comprehensive income		
	7. Dividend income		
IFRS 7-11A(d)	Dividend income from equity instruments designated at fair value		
	- Relating to investments derecognised during the year		
	- Relating to investments held at the end of the year		

NOTES (CONTINUED)

		2025 KSh'000	2024 KSh'000
IAS 40-75(f)	**8. Net rental income from investment property**		
	Gross rental income		
	Less: Direct operating expenses arising from investment property that generated income during the period		
	Direct operating expenses arising from investment property that did not generate income during the period		

		2025 KSh'000	2024 KSh'000
IFRS 18-59-64	**9. Finance costs**		
	Interest expense:		
	Bank loan (Note 15)		
	Bank overdraft		
IFRS 16-53(b)	Interest expense on lease liabilities		
IFRS 7-20(b)	Total interest expense for financial liabilities measured at amortised		
	Interest expense on retirement benefit obligations		
IAS 23-6(e)	Net foreign exchange gain/(loss) on borrowings*		

IAS 23-6(e) ***[Such exchange losses/gains should be classified as finance costs only if they can be regarded as an adjustment to interest costs.]***

10. Profit/(loss) before income tax

IFRS 18-83 **a)** The table below shows the totals of depreciation, amortisatiom, employee benefits, impairment losses and write-down of inventories and the amounts related to each line item in the operating category of the Company's statement of profit or loss.

	2025 KSh'000	2024 KSh'000
<u>Depreciation of property, plant and equipment</u>		
Cost of sales		
Selling and distribution expenses		
General and administrative expenses		
Total		
<u>Depreciation of right-of-use assets</u>		
Cost of sales		
Selling and distribution expenses		
General and administrative expenses		
Total		
<u>Depreciation of investment property</u>		
Net rental income		

NOTES (CONTINUED)

10. Profit/(loss) before income tax (continued)

		2025 KSh'000	2024 KSh'000
	Amortisation of intangible assets		
	General and adminstrative expenses		
	Employee benefits (Note 10(b))		
	Cost of sales		
	Selling and distribution expenses		
	General and administrative expenses		
	Total		
IAS 2-36(e)	Write-downs and reversals of write-downs of inventories		
	Cost of sales		

IAS 1-97 In addition, the following items have been charged in arriving at profit/(loss) before tax expense/income: ***[all material items of income or expense should be disclosed separately]***

IAS 2-36(d),38	Inventories expensed ***[often this will be the same as cost of sales]***		
IFRS 16-53(c)	Expenses relating to short term leases		
IFRS 16-53(d)	Expenses relating to low value leases		
IFRS 16-53(e)	Expenses relating to variable lease payments not included		
IAS 21-52(a)	Net foreign exchange loss/(gain)		
	Provision for impairment losses on financial assets		
IFRS 7-20(a)(vi)	Measured at amortised cost		
IFRS 7-20(a)(viii)	Measured at fair value through other comprehensive income		

CA - 649(5) **b) Employee benefits expense *[include executive directors]***

The following items are included in employee benefits expense:

	2025 KSh'000	2024 KSh'000
Wages and salaries		
Retirement benefit costs:		
- Defined benefit scheme		
- Defined contribution scheme		
- National Social Security Fund		

CAs649 The average number of persons employed during the year, by category, were:

	2025 Number	2024 Number
Production		
Sales and distribution		
Management and administration		
Total		

CAs649(2) ***[The categories are to be determined by management, having regard to the manner in which the company's activities are organised.]***

NOTES (CONTINUED)

		2025 KSh'000	2024 KSh'000
IAS 12-79, 80	**11. Income tax expense/(income)**		
IAS 12-80(a)	Current income tax		
IAS 12-80(c)	Deferred tax expense/(income) relating to the origination and reversal of temporary differences (Note 17)		
IAS 12-80(d)	Deferred tax expense relating to the change in the capital gains tax rate (Note 17)		
IAS 12-80(g)	Write down/(reversal of a write down) of a deferred tax asset		
	Income tax expense/(credit)		

IAS 12-81(c) The tax on the Company's profit/(loss) before income tax differs from the theoretical amount that would arise using the statutory income tax rate of 30% (2024: 30%) as follows:

	2025 KSh'000	2024 KSh'000
Profit/(loss) before income tax		
Tax calculated at the statutory tax rate of 30% (2024: 30%)		
Tax effect of:		
Income not subject to tax		
Income subject to tax at 15%		
Expenses not deductible for tax purposes		
Write down/(reversal of a write down) of a deferred tax asset		
Income tax expense/(credit)		

		No. of ordinary shares	Issued and fully paid up capital KSh'000	Share premium KSh'000
IFRS 18-130(a)	**12. Share capital**			
	At 1st January 2024			
	Bonus issue			
	At 31st December 2024			
	Issue for cash/Bonus issue			
	At 31st December 2025			

The total number of authorised ordinary shares is ……………… (2024: …...………..) with a par value of KSh …………… each.

On ………………….., the issued and paid up capital was increased from KSh xxx,000 to KSh xxx,000 by a bonus issue of ……………. ordinary shares for every ……….. share held by capitalising KSh xxx,000 from retained earnings. On ……………….. the issued and paid up capital was increased from KSh xxx,000 to KSh xxx,000 by an issue for cash of ………… ordinary shares at a price of KSh xx per share.

IFRS 18-130(b) The share premium account arose in 200_ on issue of shares at a premium and is not distributable.

NOTES (CONTINUED)

13. Revaluation surplus

IFRS 18-130(b), IAS 16-77(f)

The revaluation surplus arose on the revaluation of land and buildings (freehold and leasehold) and plant and machinery and is stated net of deferred income tax. The surplus is not distributable.

14. Fair value reserve

IFRS 18-130(b) IFRS 9-5.7.10 IFRS 9-B5.7.1

Gains or losses on financial assets measured at fair value through other comprehensive income are recognised, net of deferred income tax, directly in the fair value reserve. On disposal of debt instruments the cumulative gain or loss is reclassified to profit or loss. On disposal of equity instruments the cumulative gain or loss is transferred directly to retained earnings. The reserve is not distributable.

15. Borrowings

	2025 KSh'000	2024 KSh'000
The borrowings are analysed as follows:		
Non-current		
Bank loans		
Loans from related parties (Note 33(iv))		
Other borrowings		
Current		
Bank overdraft (Note 29)		
Bank loans		
Loans from related parties (Note 33(iv))		
Total borrowings		

NOTES (CONTINUED)

15. Borrowings (continued)

IAS 7-44A

Reconciliation of liabilities arising from financing activities:	**Long term borrowings KSh'000**	**Lease liabilities KSh'000**	**Total KSh'000**
Year ended 31 December 2025			
At start of year			
Interest charged to profit or loss			
IAS 23-29 Borrowing costs capitalised during the year			
Foreign exchange (gain)/loss			
Cash flows:			
Operating activities (interest paid)			
Proceeds from long-term borrowings			
Amounts financed through leases			
Repayments of long-term borrowings			
Payments under leases			
At end of year			
Year ended 31 December 2024			
At start of year			
Interest charged to profit or loss			
IAS 23-29 Borrowing costs capitalised during the year			
Foreign exchange (gain)/loss			
Cash flows:			
Operating activities (interest paid)			
Proceeds from long-term borrowings			
Amounts financed through leases			
Repayments of long-term borrowings			
Payments under leases			
At end of year			

IFRS 7-25, 29 The carrying amounts of the borrowings and lease liabilities (see Note 16) have been measured at amortised cost but approximate to their fair value. Fair values are based on discounted cash flows using a discount rate based on the borrowing rate that would be available to the Company at the balance sheet date (Level 2).

The borrowings are secured as follows:

IAS 16-74(a), IFRS 7-14 The bank overdraft facility from ……………………… Bank Ltd of KSh xxx,000 is secured by ……………………………..

The loan facility from ……………………… Bank Ltd is secured by ……………………………..

IAS 16-74(a) [If not directly apparent, the disclosure should specifically include the carrying amount of property, plant and equipment, financial assets, and inventories pledged as security.]

IFRS 7-18, 19 Included in borrowings is a loan of KSh xxx,000 on which the Company defaulted in making interest payments of KSh xxx,000/defaulted in the payment of instalment comprising the principal and interest amounting to KSh xxx,000. The amounts were repaid together with penal interest/the terms of the loan have been renegotiated with the bank.

IAS 7-50(a) (encouraged) At the year-end, the Company had KSh xxx,000 (2024: KSh xxx,000) of undrawn facilities which it may utilise to fund its obligations.

<u>Other facilities</u>

The Company's bankers have issued guarantees/letters of credit of KSh xxx,000 (2024: KSh xxx,000) in the ordinary course of business. These are secured by ………………………….

NOTES (CONTINUED)

	2025 KSh'000	2024 KSh'000
16. Lease liabilities		
Current		
Non-current		

IFRS 16-53(g) The total cash outflow for leases in the year was:

	2025 KSh'000	2024 KSh'000
Payments of principal portion of the lease liability		
Interest paid on lease liabilities		

For more information on the nature of the leases entered into and the related right-of-use assets, see Note 19.

17. Deferred income tax

IAS 12-81(d)
IAS 12-81(g)

Deferred income tax is calculated using the enacted tax rate of 30%, except for capital gains, for which the enacted tax rate of 15% is used (2024: 30% and 15%).

Deferred tax assets/(liabilities), and the deferred tax charge/(credit) in the profit and loss account and in other comprehensive income (OCI) are attributable to the following items:

		Origination and reversal of temporary differences		
Year ended 31st December 2025	**At start of year KSh'000**	**(Credited)/ charged to profit or loss KSh'000**	**(Credited)/ charged to OCI KSh'000**	**At end of year KSh'000**
Property, plant and equipment				
on historical cost basis				
on revaluation surplus				
Right-of-use assets				
on historical cost basis				
on revaluation surplus				
Investment property				
Lease liabilities				
Provision for liabilities				
Provision for impairment				
Tax losses carried forward				
IAS 12-74 **Net deferred tax asset/(liability)**				

NOTES (CONTINUED)

17. Deferred income tax (continued)

IAS 12-81(ab) The (credit)/charge to other comprehensive income relates to:

	2025 KSh'000	2024 KSh'000
Items that will not be reclassified subsequently to profit or loss:		
Surplus/(deficit) on revaluation of property, plant and equipment		
Remeasurement of net defined benefit		
Items that will be reclassified subsequently to profit or loss when specific conditions are met:		
Change in fair value of available-for-sale financial assets		
Reclassification adjustment: gain on disposal of available-for-sale financial assets included in the profit and loss account		

IAS 12-64 In addition, deferred tax of KSh xxx,000 (2024: KSh xxx,000) was transferred from the revaluation surplus to retained earnings. This relates to the difference between the actual depreciation of the revalued carrying amounts of buildings and plant and machinery and the equivalent depreciation based on the historical cost of those assets (the excess depreciation).

IAS 12-82, 81(e) The deferred tax asset has been recognised based on management's projections of future taxable profits that will be available against which the deductible temporary differences and tax losses can be utilised. [OR] The deferred tax asset has not been recognised on deductible temporary differences and tax losses carried forward amounting to KSh xxx,000 (2024: KSh xxx,000) due to lack of certainty of availability of future taxable profits against which such deductible temporary differences and tax losses could be utilised. Under the Kenyan Income Tax Act, with effect from 1 July 2021, the tax losses of KSh xxx,000 (2024: KSh xxx,000) can be carried forward indefinitely.

IAS 12-82A If the whole of the retained earnings as at the reporting date were to be distributed, a further KSh xxx,000 (2024: KSh xxx,000) of tax would be payable. This liability has not been recognised.

NOTES (CONTINUED)

18. Provisions for liabilities	**Warranties KSh'000**	**Others* KSh'000**	**Total KSh'000**
IAS 37-84 At 1st January 2024			
Net increase charged to profit and loss account			
Utilised during the year			
Unused amounts reversed during the period			
At 31st December 2024			
Less: current portion			
Non-current portion			
At 1st January 2025			
Net increase charged to profit and loss account			
Utilised during the year			
At 31st December 2025			
Less: current portion			
Non-current portion			

IAS 37-85 The warranty provision represents the Company's liabilities under the __ months warranty given on sale of ________. The estimate is based on past experience of defective products.

***[Each class to be disclosed separately.]**

19. Post-employment benefit obligations

IAS 19-139(a)(i) The Company operates a funded defined benefit plan for qualifying employees. Under this plan, the employees are entitled to retirement benefits of 1/60th of their final salary for each year of service and a half pension to surviving spouses. Final salary is the average of the last three year’s remuneration before retirement of the employee concerned. The assets of the scheme are held in a separate trustee administered fund.

IAS 19-139(b) The plan exposes the Company to actuarial risks, in particular:
• Salary risk: any increase in the plan participants’ salary will increase the plan’s liability.
• Longevity risk: any increase in the plan participants’ life expectancy will increase the plan’s liability.
• Investment risk: if the actual return on plan assets is below the discount rate used in calculating the defined benefit plan liability, a plan deficit will arise; however, the composition of plan assets is balanced enough not to expose the Company to significant concentrations of investment risk.
• Interest rate risk: a decrease in the bond interest rate will increase the plan liability (however, partially counterbalanced by an increase in the return on the plan’s debt investments).

NOTES (CONTINUED)

19. Post-employment benefit obligations (continued)

IAS 19-135(b), 141 The following table analyses the components of defined benefit costs recognised in comprehensive income:

	2025 KSh'000	2024 KSh'000
Current service cost		
Past service cost and loss arising from settlements		
Net interest expense		
Components of defined benefit costs recognised in profit or loss		
Return on plan assets (excluding amounts included in net interest expense)		
Actuarial losses arising from changes in demographic assumptions		
Actuarial gains arising from changes in financial assumptions		
Actuarial losses arising from experience adjustments		
Components of defined benefit costs recognised in other comprehensive income		

The net defined benefit liability ***[/asset]*** in the balance sheet comprises:

Present value of the defined benefit obligation		
Less: fair value of plan assets		

IAS 19-140, 141 The movement in the defined benefit obligation over the year is:

At start of year		
Current service cost		
Net interest expense		
Past service cost and loss arising from settlements		
Actuarial losses arising from changes in demographic assumptions		
Actuarial gains arising from changes in financial assumptions		
Actuarial losses arising from experience adjustments		
Benefits paid		
At end of year		

NOTES (CONTINUED)

19. Post-employment benefit obligations (continued)

IAS 19-140, 141

The movement in the fair value of plan assets is as follows:	2025 KSh'000	2024 KSh'000
At start of year		
Return on plan assets (excluding amounts included in net interest expense)		
Employer contributions		
Employee contributions		
Benefits paid		
At end of year		

IAS 19-142

The fair value of plan assets comprises:		
Equity investments:		
Manufacturing		
Financial institutions		
Agriculture		
Debt securities:		
Treasury bonds		
High quality corporate bonds		
Investment property		
Other		
Total		

IAS 19-142 Only the equity investments and debt securities are quoted in an active market (Level 1).

IAS 19-143 Pension plan assets include a building occupied by the Company with a fair value of KSh xxx,000 (2024: KSh xxx,000).

IAS 19-144

The significant actuarial assumptions used were as follows:	2025	2024
IAS 19-83 Discount rate (%)		
IAS 19-87 Future salary increases (%)		
IAS 19-82 Life expectancy after retirement age (years)		

IAS 19-145(a) For each of the above significant actuarial assumptions, a sensitivity analysis has been determined based on reasonably possible changes of the assumption occurring at the end of the reporting period, while holding all other assumptions constant:

- If the discount rate is 1% higher (lower), the defined benefit obligation would decrease by KSh xxx,000 (increase by KSh xxx,000).
- If the expected rate of salary growth increases (decreases) by 1%, the defined benefit obligation would increase by KSh xxx,000 (decrease by KSh xxx,000).
- If the average life expectancy increases (decreases) by one year, the defined benefit obligation would increase by KSh xxx,000 (decrease by KSh xxx,000).

IAS 19-145(b) For the above sensitivity analysis, the present value of the defined benefit obligation has been determined using the Projected Unit Credit Method at the end of the reporting period, which is the same as that applied in the statement of financial position.

Such sensitivity analysis might not be representative of the actual change in the defined benefit obligation as it is unlikely that the change in assumptions would occur in isolation of one another.

IAS 19-147(b) The expected contributions to the plan during 2026 are KSh …..

IAS 19-147(c) The weighted average duration of the defined benefit obligation at 31st December 2025 is … years (2024: … years).

NOTES (CONTINUED)

IAS 16-73(d),(e)

20 Property, plant and equipment	**Freehold land KSh'000**	**Plant and machinery KSh'000**	**Motor vehicles KSh'000**	**Furniture and fittings KSh'000**	**Office equipment KSh'000**	**Computers, copiers and faxes KSh'000**	**Capital work-in-progress KSh'000**	**Total KSh'000**
At 1st January 2024								
Cost or valuation								
Accumulated depreciation								
Net carrying amount								
Year ended 31st December 2024								
Opening carrying amount								
Revaluation surplus								
Additions								
Disposals								
Impairment loss								
Depreciation charge								
Closing carrying amount								
At 31st December 2024								
Cost or valuation								
Accumulated depreciation								
Net carrying amount								
Year ended 31st December 2025								
Opening carrying amount								
Additions								
Disposals								
Impairment loss								
Depreciation charge								
Closing carrying amount								
At 31st December 2025								
Cost or valuation								
Accumulated depreciation								
Net carrying amount								

[Other layouts for presenting the movements in property, plant and equipment (with comparatives) are acceptable provided they comply with IAS 16-73(d) and (e).]

NOTES (CONTINUED)

20. Property, plant and equipment (continued)

IAS 16-73(c) The annual depreciation rates used are as follows:

	Rate - %
Freehold land	Nil
Buildings	….
Plant and machinery	….
Motor vehicles	….
Furniture and fittings	….
Office equipment	….
Computers, copiers and faxes	….

IAS 16-77

Freehold land and plant and machinery were valued (Level 2) on ***[date]*** by ……………………………., independent valuers, on the basis of open market value. The carrying amount of the asset was restated to the revalued amount of the asset, and the resulting surplus arising on revaluation net of deferred income tax was recognised in other comprehensive income and credited to the revaluation surplus in equity.

IAS 16-77(e) If the freehold land and plant and machinery were stated on the historical cost basis, the carrying values would be as follows:

	Freehold land KSh'000	**Plant & machinery KSh'000**
31st December 2025		
Cost		
Accumulated depreciation		
Net book amount		
31st December 2024		
Cost		
Accumulated depreciation		
Net book amount		

IAS 16-79(b) Fully depreciated plant still in use had a cost of KSh xxx,000 (2024: KSh xxx,000).

NOTES (CONTINUED)

21. Right-of-use assets

		Land and buildings KSh'000	Motor vehicles KSh'000	Total KSh'000
	Year ended 31st December 2024			
	Opening carrying amount			
IFRS 16-53(h)	Additions			
	Revaluation surplus			
IFRS 16-53(a)	Depreciation charge			
IFRS 16-53(j)	Closing carrying amount			
	Year ended 31st december 2025			
	Opening carrying amount			
	Additions			
	Depreciation charge			
	Closing carrying amount			

IFRS 16-59 The Company leases various offices, warehouses, motor vehicles and office equipment. The leases of offices and warehouses are typically for periods of between 7 and 99 years, with no options to renew. Leases of motor vehicles are typically for periods of between 2 and 5 years, while leases of office equipment are for periods of not more than 12 months. None of the leases contains any restrictions or covenants other than the protective rights of the lessor or carries a residual value guarantee.

IFRS 16-57
IAS 16-77 Leasehold land and buildings were valued (Level 2) on ***[date]*** by ……………………………., independent valuers, on the basis of open market value. The carrying amount of the asset was restated to the revalued amount of the asset, and the resulting surplus arising on revaluation net of deferred income tax was recognised in other comprehensive income and credited to the revaluation surplus in equity.

IAS 16-77(e) If the leasehold land and buildings were stated on the historical cost basis, the carrying values would be KSh xxx,000 (2024: KSh xxx,000).

In the statement of cash flows, the amount for payments for right-of-use assets represents:

	2025 KSh'000	2024 KSh'000
Additions, as above		
Less: amounts financed through leases		
Cash flow		

For information on the related lease liabilities, see Note 16.

NOTES (CONTINUED)

22. Investment property

IAS 40-76

	2025 KSh'000	2024 KSh'000
[Fair Value Model]		
At 1st January		
Additions through acquisition		
Additions from capital expenditure		
Transfers from/(to) property, plant and equipment		
Disposals		
Fair value gains/(losses)		
At 31st December		

IAS 40-6 Interest in leasehold land is included in the fair value of the investment property.

IAS 40-75 (d),(e) The investment property has not been independently valued by a registered valuer and the fair value is based on estimates made by the directors based on discounted cash flows from projected rental incomes (Level 3) ***[OR]*** The fair value of the investment property is based on the valuation carried out on .... by ...., independent valuers, on the basis of open market value (Level 2). The valuer is a registered valuer and has recent experience in the location and the category of the investment property being valued.

IAS 40-79

[Cost Model]	Leasehold land KSh'000	Leasehold buildings KSh'000	Total KSh'000
At 1st January 2024			
Cost			
Accumulated depreciation			
Net carrying amount			
Year ended 31st December 2024			
Opening carrying amount			
Additions through acquisition			
Additions from capital expenditure			
Disposals			
Transfers from/(to) property, plant & equipment			
Depreciation charge			
Closing carrying amount			
At 31st December 2024			
Cost			
Accumulated depreciation			
Net carrying amount			
Year ended 31st December 2025			
Opening carrying amount			
Additions through acquisition			
Additions from capital expenditure			
Disposals			
Transfers from/(to) property, plant & equipment			
Depreciation charge			
Closing carrying amount			
At 31st December 2025			
Cost			
Accumulated depreciation			
Net carrying amount			
IAS 40-79(e) **Fair value at 31st December 2025**			
Fair value at 31st December 2024			

NOTES (CONTINUED)

22. Investment property (continued)

IAS 40-79(b) The annual depreciation rates used are as follows:

	Rate - %
Leasehold land	….
Leasehold buildings	….

Fair values of the investment property are based on estimates made by the directors (Level 3).

IAS 38-118(c),(e)

23. Intangible assets

Software costs	2025 KSh'000	2024 KSh'000
Cost		
At 1st January		
Additions		
At 31st December		
Amortisation		
At 1st January		
Charge for the year		
At 31st December		
Net book amount		
At 31st December		

IAS 38-118(a) The annual amortisation rate used is …%.

24. Non-current receivables

Loans to directors (Note 33(vii))		

IFRS 7-29 The carrying amounts of non-current receivables are a reasonable approximation of their fair values.

NOTES (CONTINUED)

IFRS 7-8 **25. Other financial assets**

		2025 KSh'000	2024 KSh'000
	Non-current		
IFRS 7-8(a)	Financial instruments measured at fair value through profit or loss:		
	Equity instruments		
IFRS 7-8(f)	Financial assets measured at amortised cost:		
	Government securities, net of provision for expected credit losses (see Note 3)		
	Corporate bonds, net of provision for expected credit losses (see Note 3)		
IFRS 7-8(h)	Financial assets measured at fair value through other comprehensive income:		
IFRS 9-5.7.5	Equity instruments designated as such upon initial recognition		
	Current		
IFRS 7-8(a)	Financial instruments measured at fair value through profit or loss:		
	Equity instruments		
IFRS 7-8(f)	Financial assets measured at amortised cost:		
	Government securities, net of provision for expected credit losses (see Note 3)		
	Term deposits (with maturities of more than 3 months from the date of acquisition)		

IFRS 7-11A IFRS 9-5.7.5	The equity instruments that the Company has irrevocably elected to be measured at fair value through other comprehensive income are:		
IFRS 7-11A(a)	120,000 ordinary shares in ABC Ltd		
	56,500 ordinary shares in DEF Ltd		
IFRS 7-11A(c)			

IFRS 7-11A(b) These are unquoted investments held for long term strategic purposes and the directors are of the opinion that recognising short term fluctuations in the fair value of these investments in profit or loss would be inappropriate.

IFRS 7-26 The fair values of financial assets measured at amortised cost at the balance sheet date were:

	2025 KSh'000	2024 KSh'000
Non-current		
Government securities		
Corporate bonds		
Current		
Government securities		
Term deposits		

NOTES (CONTINUED)

25. Other financial assets (continued)

IFRS 13-91(a) The fair values of government securities are based on prices published by brokers (Level 2). Fair values of corporate bonds and term deposits are based on discounted cash flows using a discount rate based on current market rates offered for deposits with similar credit risk and maturity dates (Level 2).

IFRS 13-93(b) The categorisation of assets carried at fair value by the levels defined in Note 1(a) is as follows:

	Level 1 KSh'000	Level 2 KSh'000	Level 3 KSh'000	Total KSh'000
At 31st December 2025				
Financial instruments measured at fair value through profit or loss				
Equity instruments				
Financial assets measured at fair value through other comprehensive income				
Equity instruments designated as such upon initial recognition				
Total				
At 31st December 2024				
Financial instruments measured at fair value through profit or loss				
Equity instruments				
Financial assets measured at fair value through other comprehensive income				
Equity instruments designated as such upon initial recognition				
Total				

NOTES (CONTINUED)

25. Other financial assets (continued)

IFRS 13-93(e) The movement in the fair value of those assets measured at fair value based on Level 3 were as follows:

		Equity investments measured at fair value through other comprehensive income	Equity investments measured at fair value through profit or loss	Total
		KSh'000	KSh'000	KSh'000
	Year ended 31st December 2025			
	At start of year			
IFRS 13-93(e)(iii)	Purchases			
	Sales			
	Total gains or losses:			
IFRS 13-93(e)(i)	- recognised in the profit or loss			
IFRS 13-93(e)(ii)	- recognised in other comprehensive income			
	At end of year			
IFRS 13-93(f)	Total gains or losses for the period included in the profit and loss account for assets held at the end of the reporting period			
	Year ended 31st December 2024			
	At start of year			
IFRS 13-93(e)(iii)	Purchases			
	Sales			
	Total gains or losses:			
IFRS 13-93(e)(i)	- recognised in the profit or loss			
IFRS 13-93(e)(ii)	- recognised in other comprehensive income			
	At end of year			
IFRS 13-93(f)	Total gains or losses for the period included in the profit and loss account for assets held at the end of the reporting period			

IAS 2-36(b)	**26. Inventories**	**2025** KSh'000	**2024** KSh'000
	Raw materials		
	Packaging materials		
	Consumables		
	Work-in-progress		
	Finished goods		

Write down of inventories recognised as an expense during the year amounted to KSh xxx,000 (2024: KSh xxx,000).

IAS 2-36(c) The carrying amount of inventory carried at fair value less costs to sell* is KSh xxx,000 (2024: KSh xxx,000).

IAS 2-3(b) ***['Fair value less costs to sell' is not the same as 'net realisable value'. It is only commodity broker-traders that are allowed to carry inventory at fair value less costs to sell.]***

NOTES (CONTINUED)

27. Trade and other receivables	**2025 KSh'000**	**2024 KSh'000**
Trade receivables (Note 33(iii))		
Other receivables		
Other receivables from related parties (Note 33(iii))		
Less: provision for expected credit losses (see Note 3)		
Net trade and other receivables		
Prepayments		

IFRS 7-29(a)

[Disclosure of the fair value of trade and other receivables is required if the carrying amount is not a reasonable approximation of fair value.]

IFRS 15-App A

28. Contract assets

Contracts for the installation of electrical equipment		

IFRS 15-118

This represents revenue recognised based on inputs in excess of amounts invoiced to customers (see Note 1(d)(i)). The significant increase in the current year is as a result of two major contracts being won during the current year.

IFRS 15-113(b)

No impairment losses have been recognised on contract assets as the probability of default is considered insignificant.

29. Cash and cash equivalents	**2025 KSh'000**	**2024 KSh'000**
IAS 7-45 For the purpose of the statement of cash flows, cash and cash equivalents comprise the following:		
Cash and current account balances		
Short-term bank deposits		
Cash at bank and in hand		
Bank overdraft (Note 15)		

IAS 7-48

[If there are significant cash and cash equivalent balances held by the entity that are not available for its use, this should be disclosed.]

30. Trade and other payables

Payables for goods and services received (Note 33(iii))		
Accruals		
Other payables		
Payable to directors (Note 33(vii))		
Other payables to related parties (Note 33(iii))		

IFRS 7-29(a)

[Disclosure of the fair value of trade and other payables is required if the carrying amount is not a reasonable approximation of fair value.]

NOTES (CONTINUED)

		2025	2024
IFRS 15-App A	**31. Contract liabilities**	**KSh'000**	**KSh'000**
	Contracts for the installation of electrical equipment		

IFRS 15-116(a)
IFRS 15-118
IFRS 15-116(b)

This represents amounts invoiced to customers in excess of revenue recognised based on inputs (see Note 1(d)(i)). There were no significant changes during the year. The contract liability at the beginning of the year of KSh xxx,000 (2024: KSh xxx,000) has been recognised as revenue during the year.

32. Dividends

IFRS 18-110

During the year, a final dividend in respect of the previous year of KSh xx per share amounting to KSh xxx,000 (2024: KSh xx per share amounting to KSh xxx,000) and an interim dividend in respect of the current year of KSh xx per share amounting to KSh xxx,000 (2024: KSh xx per share amounting to KSh xxx,000) was paid. Payment of dividends to shareholders (other than companies owning more than 12.5% of the issued shares) is subject to deduction of withholding tax at a rate of 5% for residents and 15% for non-residents.

IFRS 18-132

At the forthcoming annual general meeting, a final dividend in respect of the year ended 31st December 2025 of KSh xx per share amounting to KSh xxx,000 (2024: KSh xx per share amounting to KSh xxx,000) is to be proposed. This has not been recognised in these financial statements.

IAS 12-81(i)

[If payment of the proposed dividend would trigger payment of compensating tax, the amount of such tax should be disclosed.]

33. Related party transactions

IAS 24-13

The holding company is ……………………………, incorporated in ………………., while the ultimate holding company is …………………………, incorporated in ……………………. The Company is related to other companies which are related through common shareholding or common directorships.

IAS 24-18, 19

The following transactions were carried out with related parties.

	2025	2024
i) Purchase of goods and services	**KSh'000**	**KSh'000**
- Parent company		
- Subsidiaries		
- Associate		
- Other related parties		
ii) Sale of goods and services		
- Parent company		
- Subsidiaries		
- Associate		
- Other related parties		

IAS 24-23

Sales and purchases to/from related parties were made at terms and conditions similar to those offered to/by major customers/suppliers ***[This disclosure, if made, needs to be substantiated]*** .

NOTES (CONTINUED)

33. Related party transactions (continued)

		2025 KSh'000	2024 KSh'000
	iii) Outstanding balances arising from sale and purchase of goods/services		
	Trade receivables from related parties (Note 27)		
	- Parent company		
	- Subsidiaries		
	- Associate		
	- Other related parties		
	Other receivables from related parties (Note 27)		
	- Parent company		
	- Subsidiaries		
	- Associate		
	- Other related parties		
	Trade payables to related parties (Note 30)		
	- Parent company		
	- Subsidiaries		
	- Associate		
	- Other related parties		
	Other payables to related parties (Note 30)		
	- Parent company		
	- Subsidiaries		
	- Associate		
	- Other related parties		

There are no impairment provisions held against any related party balances.

		2025 KSh'000	2024 KSh'000
	iv) Loans from related parties (Note 15) ***[for holding company, separate disclosure required]***		
	At 1st January		
	Amounts received during the year		
	Interest charged		
	Amounts repaid		
	At 31st December		
	v) Key management compensation (including directors' remuneration)		
IAS 24-17(a)	Salaries and other employment benefits		
IAS 24-17(b)	Post-employment benefits		
IAS 24-17(c)	Other long-term benefits		
IAS 24-17(d)	Termination benefits		
CAs650	**vi) Directors' benefits and other remuneration**		
	- salaries		
	- fees		
CAs650(2)	- gains made by directors on the exercise of share options		
CAs650(2)	- benefits received or receivable under long-term incentive schemes		
CAs650(2)	- payments for loss of office		
CAs650(2)	- benefits receivable, and contributions for the purpose of		
CAs650(2)	- consideration paid to, or receivable by, third parties for		

NOTES (CONTINUED)

		2024	2024
	33. Related party transactions (continued)	**KSh'000**	**KSh'000**
CA - 651(1)	**vii) Directors' advances and credits (Note 24)**		
	At start of year		
	Directors' fees		
	Amounts received from directors during the year		
	Payments on behalf of directors		
	Interest charged/(paid)		
	Amounts re-paid		
	At end of year		

The advances to directors are unsecured and bear interest at 10% per annum. They are all repayable within 2 years of the reporting date.

CA - 651(1) **viii) Guarantees entered into by the Company on behalf of the directors**

CA - 651(4) ***[Describe the nature and terms of any such guarantees, including the maximum liability that may be incurred and any amount paid or liability incurred by the company for the purpose of fulfilling the guarantee.]***

ix) Contingencies

IAS 24-21(h) The Company has guaranteed a bank loan to ***[parent Company, subsidiaries, associates or other related party]*** of KSh xxx,000.

34. Commitments

Capital commitments

Capital expenditure contracted for at the balance sheet date but not recognised in the financial statements is as follows:

		2025	2024
		KSh'000	**KSh'000**
IAS 16-74(c)	Property, plant and equipment		
IAS 40-75(h)	Investment property		
IAS 38-122(e)	Intangible assets		

35. Contingent liabilities

IAS 37-86 In the normal course of operations, the Kenya Revenue Authority carried out a tax audit and has subsequently raised an assessment of KSh xxx,000. Based on professional advice received, the directors estimate that no material liability will arise on the assessment and hence have made no provision.

[Guarantees and letters of credit issued by a bank on behalf of the company do not normally meet the definition of a contingent liability.]

NOTES (CONTINUED)

36. Application of IFRS 18 - Presentation and Disclosure in Financial Statements

As disclosed in Note 1(b)(i), the company has elected to apply IFRS 18 early and has applied it for the first time in this period. It has been applied retrospectively, which has resulted in changes in classification and presentation of the comparative amounts in the Profit and Loss Account and the Statement of Cash Flows. In the Profit and Loss Account, investment income and expenses are now presented under investing activities, below the sub-total for operating profit. In the Statement of Cash Flows, interest received and interest paid are now presented under cash flows from investing activities.

IFRS 18-C3 Reconciliatios of the line items that have changed are as follows:

	2024 KSh'000
Profit and Loss Account	
Other operating income:	
Other income, as presented previously	
Less amounts now presented under investing activities:	
Rental income	
Dividend income	
Interest income	
As restated	
Statement of Cash Flows	
Operating profit/(loss) before working capital changes:	
Profit for the year, as presented previously	
Add: Income tax expense	
Less: investment income and expenses	
As restated	

[Add similar reconciliations for any other line items that have changed]

37. New and revised financial reporting standards

IAS 8-30 Other than IFRS 18 (see Note 1(b)(i)), the Company has not applied any new and revised standards and interpretations that have been published but are not yet effective for the year beginning 1st January 2025, which are set out below. None of the changes is expected to have any material impact on the Company's financial statements. ***[Tailor as appropriate: IAS 8-30(b) requires that the entity discloses known or reasonably estimable information relevant to assessing the possible impact that the application will have on the financial statements in the period of initial application.]***

IFRS 19 titled Subsidiaries without Public Accountability: Disclosures (issued in May 2024)
The new standard, applicable to annual periods beginning on or after 1st January 2027, specifies the disclosure requirements a subsidiary without public accountability is permitted to apply instead of the disclosure requirements in other IFRS Accounting Standards.

Amendments to IFRS 9 and IFRS 7 titled *Amendments to the Classification and Meassurement of Financial Instruments* (issued in May 2024)
The amendments, applicable to annual periods beginning on or after 1 January 2026, address diversity in accounting practice by making the requirements more understandable and consistent.

NOTES (CONTINUED)

37. New and revised financial reporting standards (Continued)

Amendments to IFRS 9 and IFRS 7 titled *Amendments to the Classification and Measurement of Financial Instruments* (issued in May 2024)

The amendments, applicable to annual periods beginning on or after 1 January 2026, address diversity in accounting practice by making the requirements more understandable and consistent.

Annual Improvements to IFRS Accounting Standards - Volume 11 (issued in July 2024)
The document sets out minor amendments to five Standards, applicable to annual periods beginning on or after 1st January 2026.

Amendments to IFRS 9 and IFRS 7 titled *Contracts Referencing Nature-dependent Electricity* (issued in December 2024)
The amendments, applicable to annual periods beginning on or after 1st January 2026, help companies better report the financial effects of nature-dependent electricity contracts, which are often structured as power purchase agreements.

[New and revised standards issued after June 2025 should be added here]

Amendments to IFRS 10 and IAS 28 titled *Sale or Contribution of Assets between an Investor and its Associate or Joint Venture* (issued in September 2014)

The amendments, applicable from a date yet to be determined, address a current conflict between the two standards and clarify that a gain or loss should be recognised fully when the transaction involves a business, and partially if it involves assets that do not constitute a business.

IAS 8-30 ***[The above list of revised standards and interpretations was drafted in June 2025. It should be extended to include all such changes up to the date of approval of the financial statements. It is applicable for 31st December 2025 year ends only and may need to be amended for earlier or later periods. A summary of each new standard or amendment is included above for guidance: for new or amended standards that are not expected to have any impact on the financial statements, only the name of the standard or amendment needs to be disclosed.]***

ILLUSTRATIVE FINANCIAL STATEMENTS

APPENDIX - NEW AND REVISED STANDARDS FOR 2025

[This appendix is for guidance only, and does not form part of the Illustrative Financial Statements. The summary below is applicable for 31st December 2025 year ends only.]

The following new and revised standards have become effective for the first time in the financial year beginning 1st January 2025:

Amendments to IAS 21 titled *Lack of Exchangeability* (issued in August 2023)
The amendments, applicable to annual periods beginning on or after 1st January 2025, require an entity to apply a consistent approach to assessing whether a currency is exchangeable into another currency and, when it is not, to determining the exchange rate to use and the disclosures to provide.

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