

Move forward with  
practical advice.

## GLOBAL RESTRUCTURING SERVICES

Practical and innovative solutions that maximise opportunities while mitigating risk

## A GLOBAL BRAND WITH LOCAL EXPERTISE

### GLOBAL SOLUTIONS

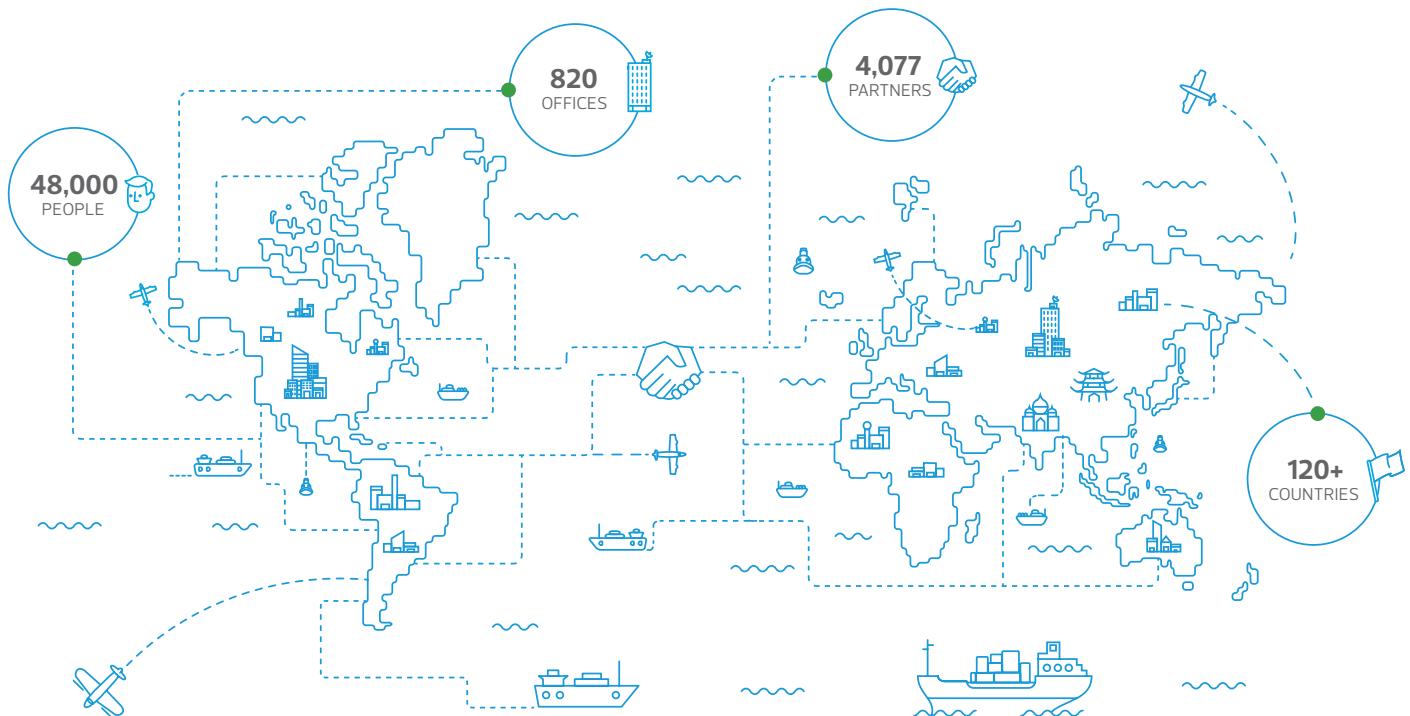
RSM is a world leading network of independent audit, tax and consulting firms who provide services to entrepreneurial growth-focused organisations globally. RSM has firms in over 120 countries, with more than 820 offices and 48,000 people internationally. RSM firms provide a full range of business advisory and corporate recovery services to clients around the globe.

### LOCAL KNOWLEDGE

RSM firms are committed to providing consistently high levels of professional services across the globe. Our regional knowledge and insight is essential to understanding local customs, culture, law, practices and sensitivities. This means that in challenging and complex cases, we are able to devise and deliver the most innovative solutions worldwide.

## MOVE FORWARD WITH PRACTICAL ADVICE

As an integrated team, we share skills, insight and resources, as well as a client-centric approach that is based on a deep understanding of our clients' business needs. We have professionals who specialise in working with company directors, financial institutions, turnaround professionals and venture capitalists, providing innovative corporate restructuring solutions that help clients capitalise on opportunities while mitigating risks. We are also experienced in handling personal and corporate insolvency cases, and have a proven track record in working with banks and financial institutions to maximise recoveries.



## CREATIVE SOLUTIONS FOR CHALLENGING SITUATIONS

RSM member firms offer the full range of restructuring services to clients across a wide range of industries and sectors.

### FOR BUSINESSES

- Financial advisory services
- Independent business reviews
- Management consultation and assessment
- Viability reports
- Corporate simplification

### INDIVIDUALS/PARTNERSHIPS

- Debt advisory
- Creditor negotiation
- Financing solutions
- Formal and informal creditor arrangements
- Dissolutions
- Formal insolvency and bankruptcy

### TROUBLED BUSINESSES

- Cash management solutions
- Out of court restructuring and turnaround
- Exit planning
- Investor and creditor relations and negotiations
- Refinancing and debt for equity swaps
- Expedited acquisitions and disposals
- Forensic investigations fraud and asset tracing
- Valuation and shareholder disputes
- Expert witness services
- Pre-packaged insolvencies
- Formal insolvencies

## SECTOR-LED EXPERTISE AND INSIGHT

We understand the industries our clients operate in and have specific experience in the following sectors:

- Agribusiness
- Automotive
- Charities and Education
- Chemicals
- Construction
- Engineering
- Financial Services
- Health Care
- Hospitality and Leisure
- Manufacturing

- Pharmaceuticals
- Public Sector
- Property
- Printing
- Retail
- Recruitment
- Travel
- Technology, Media and Telecoms
- Transportation and Logistics
- Waste Management and Recycling

## GLOBAL CONTACTS

Contact our global heads of restructuring services in your country/region:

### Europe/Middle East/Africa

**Graham Bushby (UK)**  
T: +44 (0)20 32018000  
E: [graham.bushby@rsmuk.com](mailto:graham.bushby@rsmuk.com)

**Raffaele Salese (Italy)**  
T: +39 02 83421490  
E: [raffaele.salese@rsmrevisione.it](mailto:raffaele.salese@rsmrevisione.it)

**Eric Fougedoire (France)**  
T: +33 (0)6 88 96 97 00  
E: [eric.fougedoire@rsmfrance.fr](mailto:eric.fougedoire@rsmfrance.fr)

**Alexander Kissel (Germany)**  
T: +49 421 23880  
E: [alexander.kissel@rsm.de](mailto:alexander.kissel@rsm.de)

**Damien Murran (Ireland)**  
T: +353 (0)1 496 5388  
E: [dmurran@rsmireland.ie](mailto:dmurran@rsmireland.ie)

### Americas

**David Bart (USA)**  
T: +1 312 634 4733  
E: [david.bart@rsmus.com](mailto:david.bart@rsmus.com)

**Bryan A. Tannenbaum (Canada)**  
T: +1 416 238 5055  
E: [bryan.tannenbaum@rsmcanada.com](mailto:bryan.tannenbaum@rsmcanada.com)

**Eric Fougedoire (France)**  
T: +33 (0)6 88 96 97 00  
E: [eric.fougedoire@rsmfrance.fr](mailto:eric.fougedoire@rsmfrance.fr)

**Alexander Kissel (Germany)**  
T: +49 421 23880  
E: [alexander.kissel@rsm.de](mailto:alexander.kissel@rsm.de)

**Damien Murran (Ireland)**  
T: +353 (0)1 496 5388  
E: [dmurran@rsmireland.ie](mailto:dmurran@rsmireland.ie)

### Asia Pacific

**Osman Arab (Hong Kong)**  
T: +852 2583 1324  
E: [osmanarab@rsmhk.com](mailto:osmanarab@rsmhk.com)

**YC Chee (Singapore)**  
T: +65 6594 7828  
E: [ycchee@rsmsingapore.sg](mailto:ycchee@rsmsingapore.sg)

**Greg Dudley (Australia)**  
T: +61 (0) 422 471 167  
E: [greg.dudley@rsm.com.au](mailto:greg.dudley@rsm.com.au)

**Andrew Bowcher (Australia)**  
T: +61 (0) 2 6937 7003  
E: [andrew.bowcher@rsm.com.au](mailto:andrew.bowcher@rsm.com.au)

RSM is the brand used by a network of independent accounting and consulting firms, each of which practices in its own right. The network is not itself a separate legal entity of any description in any jurisdiction.

The network is administered by RSM International Limited, a company registered in England and Wales (company number 4040598) whose registered office is at 50 Cannon Street, London EC4N 6JJ.

The brand and trademark RSM and other intellectual property rights used by members of the network are owned by RSM International Association, an association governed by article 60 et seq of the Civil Code of Switzerland whose seat is in Zug.

© RSM International Association, 2021