



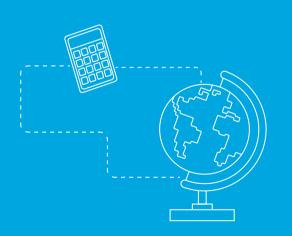


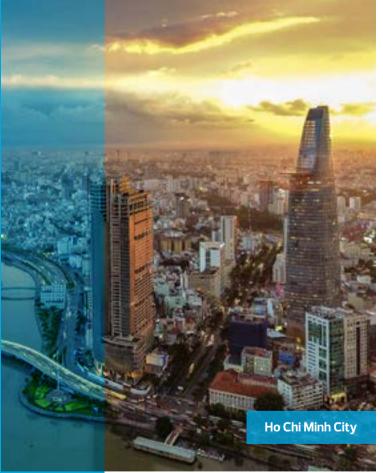
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RSM remains committed to its vision to be the first choice advisor to middle market leaders globally











RSM Global

Access the purchasing powerhouse

RSM is one of the world's leading audit, tax and consulting networks. We build strong relationships based on a deep understanding of what matters most to you. It is our strong, collaborative approach that differentiates us. We will strive to truly understand you, your strategies and your aspirations in order to deliver insights tailored to your precise needs.

By sharing ideas from our most senior professionals around the world, we empower you to make critical decisions with confidence to move your business forward and make the most of the opportunities change creates.

This is The Power of Being Understood.
This is RSM.



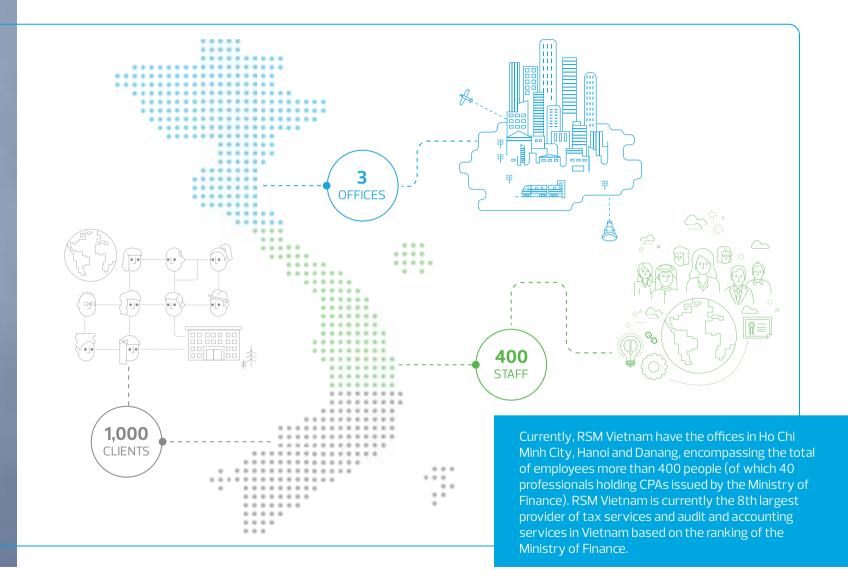
RSM Vietnam

mid-tier accounting and advisory firms in Vietnam, which was established in July 2001. RSM //ietnam has become a member of RSM network since 2012. Under its core purpose of being the firm of choice for growing ousinesses looking for high quality and personalized services, RSM //ietnam assists clients in achieving their goals through audit, tax, advisory & outsourcing services. RSM Vietnam has more than 400 staff in Vietnam serving mid to large public-listed, multi-national and private companies in various industries.

RSM is the 6th largest provider of audit, tax and consulting services worldwide (based on International Accounting Bulletin in February 2020) and the 5th largest supplier

in USA. RSM has 820 offices in over 120 countries and more than 48,000 people internationally. The network's annually total fee income is above US\$6.3 billion for 2020.

RSM Vietnam was founded by the group of the certified public auditors ("CPAs") and accredited consultants, who had worked in the field of the auditing and consulting since the very first days of this industry in Vietnam. With these advantages together with our mission of delivering The Power of Being Understood to our clients, colleagues and communities, RSM Vietnam endeavors to provide our clients with professional services covering full understanding of Vietnam business climate and meeting international quality standards.



6 | The Power of Being Understood

Our culture

With RSM's Purpose "The Power of Being Understood", we build a strong relationship based on deep insight into the most important issues of our clients.

Collaborative and powerful approach makes us different. We always try to understand clients, market strategies, aspirations of clients and it is the way we act as a trusted advisor.

We commit to share ideas and experiences to bring knowledge and resources for client business through RSM's experts in order to understand and help maximize client business growth.

RSM culture is the beginning of our values. Our integrity and policy of open and honest communication build trust and collaboration, while our flexibility and diversity build a culture of work place where people can freely share knowledge and bring out the very best in each other. Professional ethics, loyalty, and approachability are all essentials that many clients talk about when asked about the reason for their collaboration with RSM.

Our core values

As a network, we underpin our brand with the five core values that are integral to the way we act with each other and with clients:



Respect

Treat others as we would like to be treated

We display respect in each interaction with: clients. employees, and partners



Integrity

Do the right thing

We stay true to our beliefs: in decisions, in negotiations. in communications



Teamwork

Work together effectively

We cultivate genuine collaboration: in work groups, across member firms, across functions, amongst leaders



Excellence

We achieve distinction through: our standards, our operations and the work we deliver



Stewardship

Better our network, members and our people

We make RSM a better place by: developing our people, building our brand, supporting our communities

Our services

RSM Vietnam provides clients with professional and high quality services including Audit, Tax, Accounting, Deal Advisory and Consulting by bringing solutions in order to truly understand your needs and go to success for your business.

We have rich specialist resources from our network, combined with extensive knowledge of the Vietnamese market, RSM ensures capabilities to provide an unrivalled level of support to our clients in the following services:

- Audit & assurance
- Business process solutions & outsourcing

Tax

- Risk advisorv
- Transaction support Business consulting
- Transfer pricing

We also provide tailored support

to special groups of clients with service packages such as private businessservices and country desks (including Japanese, Korean, Chinese and Taiwanese business services).



Industry insights

Our teams are organized by business area to provide focused support on issues specific to any given industry. We have expertise in the following industries, amongst others:

- Agriculture
- Computer & IT
- Energy
- Real estate & construction
- Financial services Retail & consumer
- Insurance Education
- Pharmaceuticals & healthcare

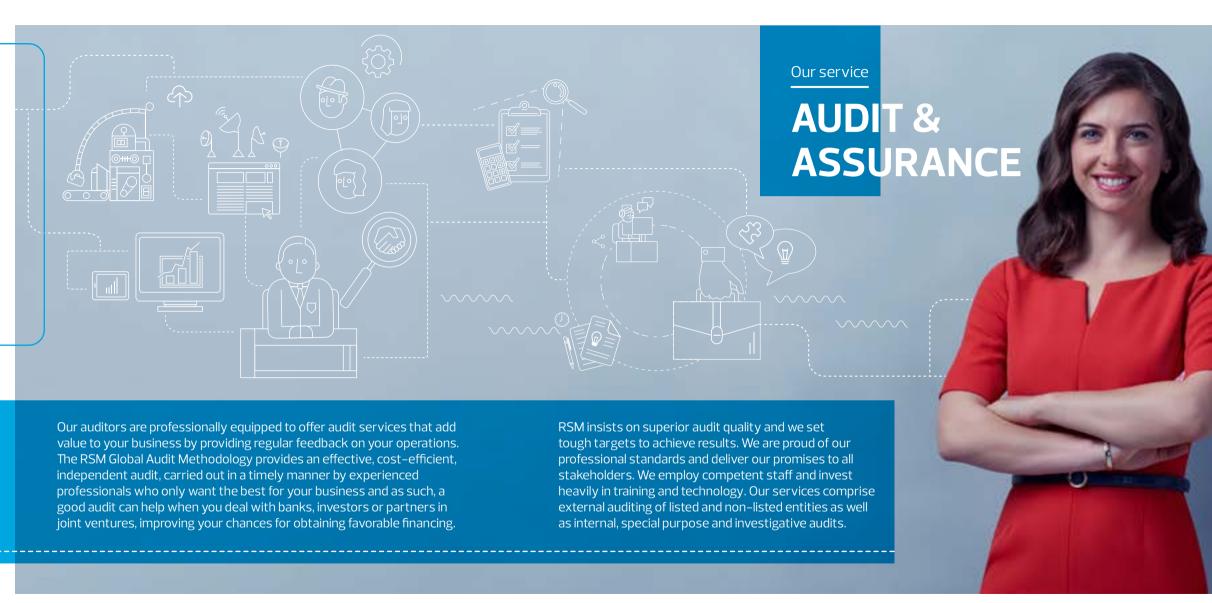
Industrial manufacturing

Our services

- Audit of financial statements
- Audit of capital implementation, audit of basic construction finalization
- Audit of the financial statements for tax reporting
- Audit of the operational expenses
- Review of financial information
- Review of financial information based on the agreed-upon procedures
- Fraud investigation & dispute services

Our core competencies

Every company is different – each case needs an individual solution. Because efficiency is an important factor in the quality and cost–conscious processing of an assignment, we always combine well-tested experience with an innovative creative approach to each new case.





Rapid globalization has led to an increasingly dynamic business environment which resulted in significantly more complex business transactions. Tax authorities from various jurisdictions have been actively collaborating to ensure equitable assignment of taxable profit for cross-borders transactions.

Every business wants to reduce its taxes, but to do it legally and pragmatically isn't always that simple. Often tax strategies that look good by themselves can be less realistic, even impractical and unworkable, in the context of your whole business.

RSM takes a balanced and integrated approach. We focus on your total business picture,

not just your next return.
Our tax consultants help you define the best overall tax position, designed to save you money, while meeting your larger business goals.
Since we regularly provide advice on many aspects of a client's business, we can see opportunities that other tax specialists might overlook.

We give you practical, commercially-focused and socially responsible advice from our most experienced tax experts. Together, we're dedicated to finding the best possible tax solutions for your business, while always acting with the highest level of integrity and concern for your reputation.

Our services

- Tax health check
- Tax risk management
- Tax retainer
- Tax audit assistance
- Tax review and tax filing assistance
- Application for tax incentives
- Tax structuring
- Reviewing client tax returns
- Preparing tax returns for individuals who should file returns directly
- Working with tax authorities on behalf of clients
- Preparing protests and claims for tax refund
- Assisting clients in tax planning

We understand that a variety of factors and tensions come into play when you're dealing with complex transactions. Whether you're making an acquisition, forming a strategic alliance, raising or investing capital or releasing funds through a sale or restructuring, you need advice that is sound, practical and innovative.

Our corporate advisory services include, but are not confined to, providing due diligence, feasibility, investment, transaction support, strategy, forensic, investigative and restructuring services to corporate entities, as well as to individuals.

We also provide a range of services to clients in financial distress and advice to their creditors, using practical and workable approaches.

We focus on enhancing share value and improving our client's preparations for all types of transactions, facilitating decision making and profitability.

That's why our experienced transaction advisory professionals thoroughly analyze and validate financial, operational and strategic assumptions to reveal opportunities and bring potential dangers to light. We help you structure the deal to ensure the successful integration of business operations, cultures and strategies, and maximize the value of your investment by also focusing on ways to achieve tax efficiencies.

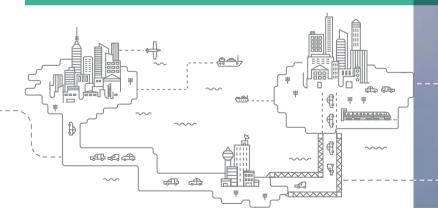
We have the flexibility to customize our transaction support services to suit your needs in different stages of M&A transactions.

Our service



Our services

- Assisting in merger and acquisition processes
 - Corporate valuation •
- Finance, tax, legal and operation due diligence
 - Buy side assistance •
 - Sell side assistance •
 - Advising on the post deal implementation •
 - Assisting in searching business partners
 - Assisting in fund raising •
 - Business restructuring •
- Assisting in negotiation of the sale and purchase agreement •





Our service **TRANSFER PRICING** Our services • Assistance in compliance obligations (preparation of transfer pricing documentation including local file, master file and country-by-country report and related party transactions disclosure returns) • Preparation/ Review of supporting transfer pricing documentation and policies • Transfer pricing planning and structuring Transfer pricing dispute solution Transfer pricing training

Our core competencies

Vietnam first transfer pricing regulations were introduced at the end of 2005 and came into force in 2006. Through over 10 years of implementation, it can be seen that Vietnam transfer pricing enforcement has been enhanced significantly.

Especially since the Organization for Economic Co-operation and Development ("OECD") published the final report related to Base erosion and profit shifting ("BEPS") Action 13 "Transfer Pricing Documentation and Country-by-Country Reporting" in 2015, Vietnam has implemented these OECD recommendations by introducing the new

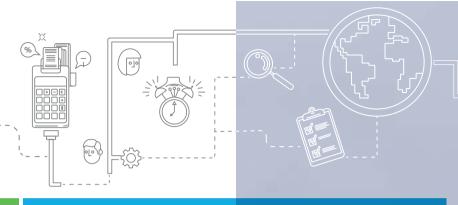
legislations to replace the old regulations and setting up the dedicated substantial team to conducting the transfer pricing audit through the nationwide.

At RSM our integrated national and international network of transfer pricing specialists will assist corporate taxpayers to meet their specific and unique transfer pricing requirements. These experts work collaboratively with international tax teams in order to optimize the commercial and fiscal structure of multi-national groups. Our expertise covers both industry specific and transaction based transfer pricing issues.

Per our practical observations, the areas focuse by Vietnam tax authorities are as follows:

- Low margins over the years
- Continuous losses over the year
- Different transfer prices over the year
- Fluctuation in margins over the year
- Losses in some years or in some divisions

- Cost sharing arrangements
- Group restructuring
- Permanent establishment ("PE") issues
- Production capacity management
- Royalty/ management fees payments



Our services

- Consolidating and preparing of financial statements or management accounting reports
- Reviewing the accounting process
- Designing, implementing and supporting the accounting system
- Providing the accounting staff and chief accountant
- Consulting the cost accounting system
- Consulting the accounting system

- Payroll outsourcing
- Providing bookkeeping services
- Providing the in-house accounting training (including financial & management accounting)
- Providing recruitment and labour outsourcing services
- Assisting in global staff mobilization
- Advising labour compliance
- Advising labour cost structuring
- Advising human resource strategy

Our core competencies

As businesses expand and branch out globally, it i imperative for you to keep pace with the dynamic international marketplace. While you continue to focus on growing your business, we help you take care of your important but non-core business support functions so that you can focus on the core revenue-generating parts of your business.

Hiring and retaining skilled talent has become an increasing challenge with a shrinking labor market. If you're struggling to get by with a staff of generalists or find it difficult to keep pace with technology advances, outsourcing can be a costeffective solution.

Whether you need resources with experience in complex financial, accounting or technology compliance and regulations, our business process outsourcing professionals can help. You'll gain efficiency, flexibility, and the capacity to become more strategic and grow the business.



Our service

BUSINESS PROCESS
SOLUTIONS
& OUTSOURCING



Our experts deliver a comprehensive suite of business solutions to SMEs and MNCs in Vietnam and beyond. Our team comes well–equipped with professional foresight, industry experience and technical knowledge. We are a ONE–STOP service provider offering solutions in accounting, payroll, HR, IT, and staffing, as well as advising our clients on best corporate secretarial practices and corporate governance.

RSM can help you with your day-to-day administrative and secretarial needs. We provide solutions for streamlining your accounting and bookkeeping procedures, so you can get on with running your business while knowing that all the accounting and statutory needs are being taken care of. RSM firms provide the following services to non-assurance clients.



With Special Operation Review/ Dutsourcing Services, RSM Vietnam can nelp you with both:

- Evaluating the effectiveness and efficiency from your existing critical cycles (purchase-payable, salesreceivable, cash disbursement, cash collection, payroll) to all other support functions; or
- You can outsource completely your Internal Audit function to RSM Vietnam to achieve a high level of performance

Our Internal Audit experts, understanding your business and associated risks, will assess the risk profile of your company and will develop Internal Audit plans to meet your needs. We not only help you improve your internal control weaknesses, but also can enhance your management effectivenes by identifying improvement opportunities and turning them into business advantages.

With our Internal Audit Advisory, we can work with your company management in establishing an Internal Audit function based on our 7-step strategy: (Identify your stakeholder expectations; Develop IA structure and governance; Understand your company risk maturity; Develop IA strategy; Identify resources needed; Develop IA procedure; Develop measuring and monitoring performance tools).

RSM Vietnam can also support in performing an assessment of the skills

sets and providing training to your Internal Audit team members. Specific or general training can be developed in order to match the needs of your team members.

With our Quality Assurance Review Services, RSM Vietnam can foster your Internal Audit quality assurance and improvement by providing independent and objective assessment to make sure your Internal Audit function is in conformance with the spirit and intent of the standards.

We can determine how effective and efficient your internal audit function is when weighed against its charter, the expectations of the organization's key stakeholders and peers or leading practices.

Our services

- Special operation review / outsourcing
- Internal audit

- Quality assurance review
- Risk management

- Internal control
- Corporate government and compliance

A growing organization needs better systems and processes to improve performance, preserve value and manage business succession and sustainability. Our business consulting capabilities extend beyond system and process consulting to address the strategic. digitalization and technology innovation needs of today's businesses. We help you to safeguard value by optimizing business processes, streamlining functional effectiveness and identifying areas which aid in performance improvement. As advisors to growing businesses we are committed to help you thrive and prosper.

Whether your business is relatively new, or well established and expanding into new territories, the challenges facing business growth, at home or abroad, can be considerable

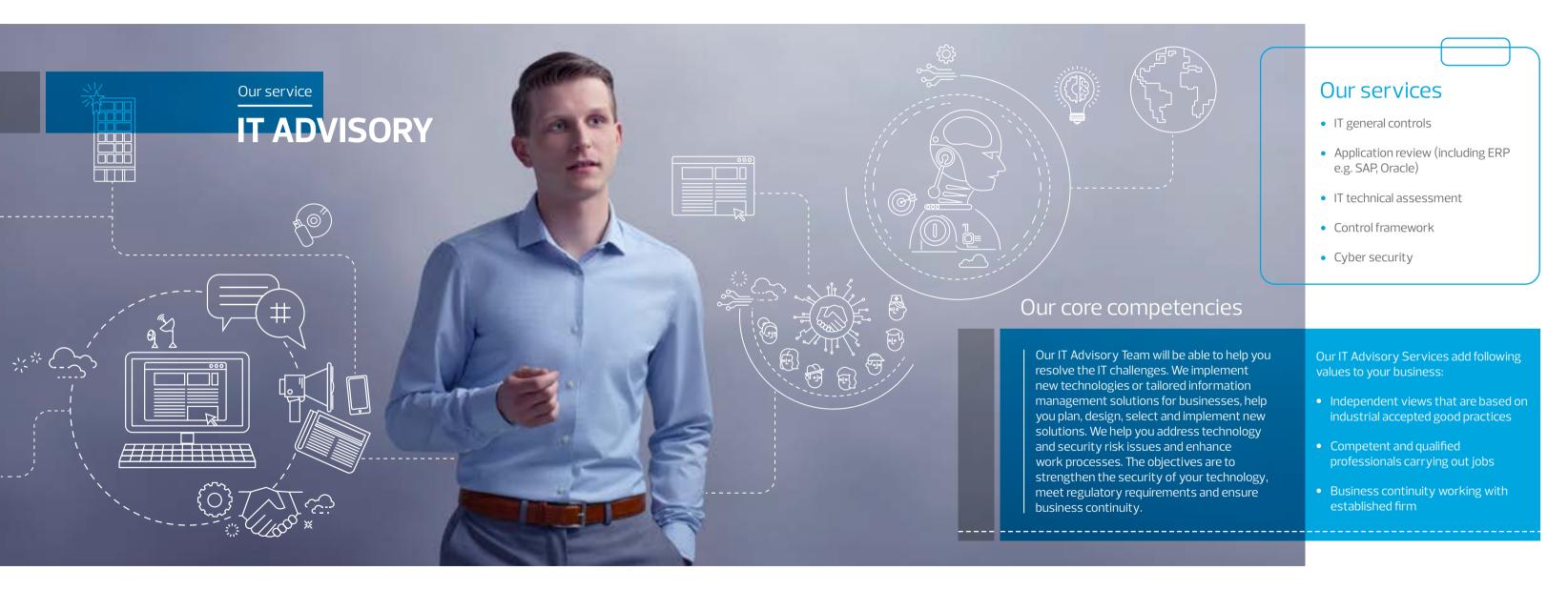
and effectively managing your strategies for growth can help you succeed.

Starting at the grass roots, RSM firms offer a full review of your business effectiveness to ensure you are operating at peak performance. From there, they will tailor their services to your specific needs.

This may be advising on procedures to streamline business processes and improve productivity to developing detailed strategies and plans for expanding into new countries.

RSM firms support client growth. You can be sure that when you appoint us to help you grow your business, you will get a team that knows your industry and will be as passionate about seeing your business succeed as you are.







Supporting
and
empowering
you every step
of the way





Corporate responsibility

At RSM Vietnam, we believe the core of Corporate Responsibility ("CR") is a real commitment to corporate social responsibility, which unites an organization, strengthens its reputation and creates vital links with the communities in which it operates.

We understand that we all have an obligation as business leaders, not only to do the right thing by embedding good social, environmental and economic practices into our everyday business, but also to be a catalyst for change by promoting these ethical and transparent business practices to the marketplace.

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